



U.S. Army Corps of Engineers, New England District, Volume 51, No. 10 July 2018



Corps awards contract for repair to east jetty
feature in Green Harbor Federal navigation project
Story on page 4

Yankee Voices

Jennifer Samela, Steven Patchkofsky, Matthew
Coleman, Ronald Woodall, Bradley Clark,
Nicole Giles and Jason Robinson



Make sure co-workers understand your words

Whether you're talking to a co-worker or addressing a big organizational meeting, the basic rules of communication in the workplace apply. Make sure you're getting your message across by following these guidelines:

- Become the other person. What does your listener want to hear? Expect to hear? Need to hear? Anticipate how your audience—whether it's one person or hundreds—may respond to your message so you can tailor your words appropriately.
- Know what you want. Don't describe a problem unless you know what you expect the other person to do about it.
- Confirm understanding. People may not be happy with your message, but make sure they understand what you're saying—and what you're not saying.

(First Draft Magazine)

Diane Ray named the 2018 Corps of Engineers 'Don Lawyer Regulator of the Year'

Diane Ray, Senior Project Manager for New England District's Regulatory Division, has been named the USACE Don Lawyer Regulator of the Year for 2018.

With over 40 years of experience in the Regulatory Program, Ray led the interagency team that developed an Endangered Species Act Programmatic Consultation (PC), which was adopted, by both the North Atlantic Division and National Marine Fisheries Service. The PC greatly enhanced permit processing efficiency throughout the Division.



According to Thomas P. Smith, P.E., SES, Chief, Operations and Regulatory Division and LRD/NAD Regional Integration Team Leader Directorate of Civil Works, U.S. Army Corps of Engineers, the PC reduced informal consultation processing times by 90-percent. "Ms. Ray also provided training and support to other NAD districts in implementing the PC, which helped significantly reduce their consultation backlogs," he said.

Ray is well known and highly regarded in the Regulatory community for her ability to work cooperatively with state and federal agencies while helping applicants through all review requirements as efficiently as possible, according to Smith. "Ms. Ray is an ideal project manager and we are grateful to have her as part of the Regulatory team," he said.

The Corps of Engineers established the Don Lawyer Award in 1984 to honor an outstanding non-supervisory regulator who exemplifies superior public service with a commitment to upholding the Corps' Regulatory Mission of protecting aquatic resources while allowing for reasonable development. Each year, USACE Headquarters receives a single nomination from each Division. The nominees are always exceptional, reflecting the very best of the Regulatory program.

Ray will receive the award at the awards ceremony during the fourth Quarter Executive Government Meeting in August.



North Atlantic Division has a new Division Engineer

Maj. Gen. Jeffrey L. Milhorn is Commander and Division Engineer of the U.S. Army Corps of Engineers, North Atlantic Division. He took command on July 19, 2018.

The North Atlantic Division is one of nine regions providing engineering and construction services to the nation. It is the Corps' headquarters for the Northeastern United States, Europe, and Africa, with offices in Concord, Massachusetts, New York City, Philadelphia, Baltimore, Norfolk and Wiesbaden, Germany.

As Division Commander, Maj. Gen. Milhorn oversees an annual program of more than \$5 billion to plan, design and construct projects to support the military, protect America's water resources, mitigate risk from disasters, and restore and enhance the environment. He also is responsible for a variety of Division engineering and construction activities for international, federal, state and local governments and agencies in more than a dozen Northeastern states as well as overseas.

Prior to assuming command of the North Atlantic Division, Maj. Gen. Milhorn served as the I Corps Deputy Commanding General at Fort Lewis, Washington. While assigned to Fort Shafter, Hawaii, Maj. Gen. Milhorn served as the 31st Commanding General, Pacific Ocean Division, U.S. Army Corps of Engineers, then as the Deputy Chief of Staff, G-3/5/7 for United States Army Pacific. He also served as Chief of Staff, 1st Cavalry Division at Fort Hood, Texas, and as Assistant Chief of Staff to the Commander of the International Security



Maj. Gen. Jeffrey Milhorn is the new North Atlantic Division Commander.



New England District's Ranger Color Guard participated in the Change of Command ceremony.

Assistance Force in Kabul, Afghanistan.

Maj. Gen. Milhorn also served in a variety of command and staff assignments both in the Continental United States and overseas. Command positions include: Deputy Commanding General, Joint Task Force 505 (Nepal Earthquake) Operation Sahayogi Haat; Commander, 130th Engineer Brigade at Schofield Barracks, Hawaii; Commander, 173rd Brigade Special Troops Battalion (Airborne) at Bamberg, Germany, and Operation Enduring Freedom in Jalalabad, Afghanistan. He served as Deputy Chief of Operations, U.S. Army Europe in Heidelberg, Germany, and as a Joint Staff Officer in the National Geospatial – Intelligence Agency in Chantilly, Virginia. He also served as a Project Engineer at Fort Leavenworth, Kansas, while assigned to the Kansas City District, U.S. Army Corps of Engineers.

Maj. Gen. Milhorn's military education includes the Engineer Officer Basic and Advance Courses; Ranger and Sapper Leader Courses; and the U.S. Army Command and General Staff College. Maj. Gen. Milhorn is a Distinguished Military Graduate from the University of Florida, earning a Bachelor of Science in Civil Engineering in 1990. He holds a master's degree in Construction Engineering & Project Management from the University of Texas at Austin, and is a National Security Fellow of Harvard University in Cambridge, Massachusetts. He is a registered Professional Engineer in Missouri.



Paul Young (left) and ACK PM John McNulty witness a drop test at the Peabody landfill, June 18, 2018.

Photo by Eric Crockett

Corps awards contract for repair to east jetty feature in Green Harbor Federal navigation project in Marshfield

by **Timothy Dugan**
Public Affairs

Maintenance and repairs to the East Jetty feature of the Federal Navigation Project (FNP) in Green Harbor in Marshfield, Massachusetts will be completed under the terms of a \$839,500 contract issued recently by the New England District. Work will be accomplished by ACK Marine & General Contracting, LLC, of Quincy, Massachusetts.

Work is scheduled to start in late-July 2018 and take several months to complete. The contract was awarded on May 17.

Green Harbor in Marshfield is situated in the northwestern end of Cape Cod Bay, about 30 miles southeast of Boston and nine miles north of Plymouth Harbor.

“The work consists of repairing

a 150-foot section of the east jetty at Green Harbor,” said Project Manager Bill Kavanaugh, of the Corps’ New England District, Programs/Project Management Division.

The east jetty was damaged during winter storm Juno in 2015 and subsequent storms.

Approximately 1,200 tons of new armor stone will be required to make repairs to the landward section of the jetty. New armor stone will vary in size from 4-7 tons.

Work includes excavating, removing, stockpiling, installing and reworking existing armor stone as well as acquiring and installing new armor stones in the jetty repair area. Repaired areas must be properly interlocked and be within specified design tolerances. Excavation and stone placement may be performed from land or water;

however, new armor stones will need to be delivered via waterborne plant.

The Notice to Proceed was issued on May 25 and the contractor mobilized to the site on July 13.

The first 300 tons of stone were delivered to the site on July 16, and physical construction of the jetty is anticipated to start the week of July 23. Completion is anticipated in late September 2018.

The project will be managed by the Corps under the supervision of a Corps’ Quality Assurance Representative to assure compliance with contract requirements. For details on the Green Harbor FNP visit: www.nae.usace.army.mil/Missions/CivilWorks/Navigation/Massachusetts/GreenHarbor.aspx.

A map is available at: <http://www.nae.usace.army.mil/Portals/74/docs/Navigation/MA/GRE/GREmap.pdf>.

Regulatory's Howe retires with over 38 years of federal service

**Story and Photo by Jay Clement
Maine Project Office, Regulatory**

Rod Howe, Senior Project Manager of Regulatory Division's Maine Project Office, has retired. The Maine Project Office Team celebrated Howe's career with an awards ceremony at the office, June 21. At the retirement celebration Col. William Conde, New England District Commander, and Regulatory's leadership presented Howe with his retirement certificate as well as a Commander's Award for Civilian Service for his many years of contributions to the New England District Corps of Engineers.

With over 38 years of dedicated and faithful service to his credit, Howe first

joined the then New England Division in 1979 and performed the duties of Dredge Inspector for Construction Division. This position predated the current automated inspection system and was vital to the assessment of compliance with DOD contracts and DOA permits as well as the protection of the aquatic environment. For over seven years Howe served the Division in this mission-critical position on federal and private dredge projects throughout the New England area of operations. In 1988 Howe joined the Regulatory Branch as a Project Manager at the Maine Project Office and has served with distinction in that position ever since.

As a Senior Project Manager in the Maine Project Office, Howe has been responsible for a work territory almost as large as the state of Connecticut encompassing four counties totaling 5,160 square miles with thousands of acres of jurisdictional wetlands and hundreds of miles of regulated coastline and inland waterways.

Howe was very highly regarded by applicants, contractors, consultants, resource agencies and other professionals for his quiet professionalism, his attention to detail, his ability to interpret a complex program in a clear and helpful manner, his no nonsense and common sense approach to problem solving (no doubt from being a lifelong resident of Maine), and his technical proficiency. Howe has been a valued member of the Maine Project Office team and consistently has been a top performer, reducing the regulatory burden on Maine applicants as well as the agency's backlog.

Howe has received a number of Performance and On the Spot Awards over his career as well as numerous letters of appreciation.

In addition to his exemplary service to the Corps in New England, Howe has repeatedly answered the call to serve Corps missions to the nation, participating in emergency response missions after Hurricane Francis in North Carolina, Hurricane Andrew in Florida, and the Northridge earthquake in California. He has been loyal to his team, his chain of command, the Army, and the nation and is a man of great honor and integrity. Howe's service to the District, and more importantly, to the citizens of the state of Maine will have an impact on the District for years to come.



Rod Howe receives a Commander's Award for Civilian Service from Col. William Conde, New England District Commander, and Bob Desista.



Capt. Stephen Kraus receives the Humanitarian Service Award from Col. William Conde, District Engineer.

Photos by Brian Murphy

Founder's Day celebrated with awards, picnic

Every year for one day in June, the U.S. Army Corps of Engineers, New England District takes a day to reflect on the past, celebrate the present and look to the future. This day, known in New England as Founder's Day, took place June 29 at Concord Park Headquarters. The day kicked off with a morning awards and recognition ceremony. Larry Rosenberg, Chief, Public Affairs, hosted his last Founder's Day ceremony before his retirement in September.



District team members take advantage of the nice weather to have lunch and talk with each other.

Rosenberg touched on New England District's proud history and its contributions during the Revolutionary War. "Yes, we were there at the birth of this nation when our first Chief Engineer, Col. Richard Gridley, designed the fortifications on a hill overlooking the Boston Harbor," he said. "And 243 years ago no one thought the battle that would take place at Bunker Hill would within days inspire a new nation to accomplish great and wonderful things."

The Chief of Public Affairs said that the New England District should look back on what they accomplished in the past year with pride, say goodbye to team members who moved on or passed, "We will all face both personal and professional challenges ahead," he said. "It will not be easy, but we will get through this and we will prosper because we are part of the U.S. Army Corps of Engineers."

Col. William Conde, New England District Commander, followed Rosenberg's introduction. He thanked everyone who made Founder's Day possible this year and told the audience that it was his family's first Founder's Day in New England. "We are certainly enjoying all that New England has to offer and I couldn't be more blessed and proud of the superb team of professionals we have in the District," he said. "You folks are true New Englanders. You love what you do and you are passionate about delivering quality projects to

our regional stakeholders.”

Col. Conde discussed recent visits to the District headquarters and field made by Maj. Gen. William Graham, former Division Commander, Maj. Gen. Jeffrey Milhorn, the new Division Commander as well as visits by the new Assistant Secretary of the Army for Civil Works, R.D. James.

Challenges arrive at New England District in various forms, such as the short-lived government shutdown in January and a Contingency Operations Exercise at Devens last August to prepare for any emergency scenarios. This year’s hurricane season was particularly brutal and the call for help went out for team members to assist. Team members were also asked to answer the call for assistance overseas. “This year our team was put to the test serving the nation at home and abroad,” said Col. Conde. “Our teammates stepped up to deploy across the U.S. and overseas in support of Corps’ operations, including responses to Hurricane Harvey flooding in Texas, Hurricanes Irma and Maria in Florida, Puerto Rico and the U.S. Virgin Islands, and recovery efforts to the California wildfires.”

Col. Conde said that team members proudly responded to headquarters’ tasks to staff the Fort Allen Resident Office in Puerto Rico as part of Task Force Power. “NAE was selected as the lead District to that mission,” he said. “You responded enthusiastically to fill those positions. I wish to express my special gratitude to all those who deployed and to those who backfilled for them while they were serving these vital roles.”

The District Commander talked about construction and projects that were completed this year as well as future work that will be coming soon. In his remarks, Col. Conde praised the Reservoir Regulation team as they kept the District informed of all of the storms that hit New England shores this year. He also praised the good work of Real Estate and Regulatory throughout the year as well as the Silver Jackets and STEM Programs. The Colonel said that support to the nation’s Armed Forces remains a top priority and mentioned projects at Westover, Hanscom, Natick, Joint Base Cape Cod and Reserve and National Guard installations throughout New England. “Thanks to all the teams from across the District for your dedication and continued hard work,” he said. “We have several major projects on the drawing board for this year and the next couple years, so we’ll remain busy and we will continue to grow.”

Col. Conde mentioned the great work the Operations Park Mangers and Rangers do out in the field and recognized that several of the projects will have milestone anniversaries – Franklin Falls Dam will be 75, Buffumville Lake will turn 60 and Hop Brook Lake will celebrate 50 years of service this year.

In regards to the new District headquarters building, Col.

Conde said that the project is scheduled for construction completion in August 2021 and a move-in date of March 2022.

The District Engineer congratulated those who received individual awards throughout the year, welcomed new employees and congratulated the retirees. “I want to thank each member of the District team for all the amazing things you do each and every day, all while serving our great nation,” he said. “You have my utmost thanks and deepest appreciation.”

Will Burgess, Knowledge Management, followed Col. Conde and announced Kathy Bucciarelli as the 2018 Distinguished Civilian Gallery inductee. (Please see page 8 for the full story.)

Capt. Stephen Kraus received the Humanitarian Service Award for his service during the 2017 natural disasters from Col. Conde.

Jackie Didomenico presented Denise Kammerer-Cody with the 2018 Federal Women’s Program Supervisor of the Year award. (See page 10 for story.)

Burgess took to the podium once more to call out the names for the Length of Service Awards. Col. Conde, assisted by Sally Rigione, personally congratulated all of the New England District team members who were celebrating 5, 10, 15, 20, 25, 30, 35, 40, and 45 years of service.

Janet Harrington, Founder’s Day Chair for 2018, gave an overview of the day’s events. Adult activities included ladder toss; kan jam, corn hole, badminton and the annual horseshoe tournament and wiffle ball game. Kids enjoyed a bouncy house, bubble blowing, face painting, games, a kiddie pool with toys, scavenger hunt, removable tattoos, 3-legged races, tug-o-war, and visits from the Concord Police and Fire Departments who brought vehicles for the kids to look at. For young and old alike who wanted to get away from the heat, movies played continuously in the theatre. A barbecue lunch was served out in the courtyard and consisted of ribs, Jamaican Jerk chicken, baked beans, potato salad, barbecue chicken, Cole slaw, corn bread and vegetarian options, cake and ice cream.



The Concord Police Department visited the District and showed off their motorcycles.



Col. William Conde presents Kathy Bucciarelli with a certificate, inducting her into the New England District Distinguished Civilian Gallery.

Photo by Brian Murphy

Kathy Bucciarelli is the 2018 Distinguished Civilian Gallery Inductee

Katherine A. Bucciarelli, Senior Budget Analyst, Resource Management, was the latest retiree to be inducted into the New England District's Distinguished Civilian Gallery. The induction took place during the District's annual Founder's Day ceremony, June 29 in the Concord Park cafeteria.

William Burgess, Knowledge Management Officer, read the citation as Col. William Conde, New England District Commander, presented Bucciarelli with a certificate and a commander's coin.

Sally Rigione, Public Affairs, assisted Bucciarelli in unveiling the temporary photo and citation that will hang on display for a year before an official photograph and citation will be placed in the permanent gallery just before the next Founder's Day.

"I loved what I did, I loved working for all of you and I'm really touched by this," said Bucciarelli of the honor.

Bucciarelli began her career with the New England District in 1978 as a typist for Planning Division. Through a succession of promotions, she achieved the title of Senior Budget Analyst, the position from which she retired. Her knowledge and understanding of the District's many functions and business lines made her valuable in improving the effectiveness of the organization of which she was a part.

Her standard operating procedures are used across several functional offices for everything from ordering supplies to managing the operating budget. Bucciarelli always conducted herself as a true professional, representing

the best of the Corps' and Army Values. One of her most notable achievements during her career is how she organized and led the Management Support Group in Engineering/Planning Division, integrating and managing the work of three budget analysts and two administrative personnel who supported over 140 technical employees. Bucciarelli's leadership resulted in efficiencies in the processing of contractor payments, balancing of facility accounts, and general administrative support for the Division. She has been recognized by peers, staff and leadership as the pre-eminent expert for all administrative and many of the financial needs of the District. She retired Oct. 3, 2016.

The District's Gallery of Distinguished Civilian Employees recognizes retired employees who rendered distinguished and exceptional service. Candidates must have achieved 30 or more years of federal service, at least 20 of which were served as a civilian employee of the Corps of Engineers.

Individuals are recognized for performance that was exceptional and preeminent among all who have performed like or similarly duties, improvement of methods and procedures which produced extraordinary benefits to the Corps of Engineers, and substantial contribution to the reputation and honor of the Corps of Engineers.

A senior ad hoc committee reviews the nominations and makes recommendations to the District Engineer, who has final approval. Induction into the Gallery is a part of the annual Founder's Day activities.

East Brimfield Lake volunteers recognized for excellence

By Glenna Vitello, Park Ranger
East Brimfield Lake

East Brimfield Lake has begun a new recreation season by bestowing service awards upon several of its long term volunteer park hosts. Valued team members Al and Audrey Fontaine and Patrick Shull have served the project for 13 years and recently have been recognized by the Corps Foundation for excellence at a recognition ceremony held at Westville Lake Recreation Area.

The volunteer team was recognized by Park Ranger Glenna Vitello for their contributions to the success of the mission at the East Brimfield Lake Project.

Patrick Shull of Georgia received a National Volunteer Award and Corps Foundation Volunteer Excellence Coin for his service and commitment to the U.S. Army Corps of Engineers at Westville Lake. He has worked over 7,000 hours providing maintenance, security, trail-building, plumbing, and creative problem solving during his time as the Westville Dam Volunteer Host. His efforts with orienting and supporting new volunteers has been invaluable in establishment of a strong volunteer team. Shull also has received recognition from the New England District and North Atlantic Division Commanders for his service to the U.S. Army Corps of Engineers.

Al and Audrey Fontaine of Florida received Corps Foundation Volunteer Excellence Coins for their service of over 6,000 hours as Volunteer Dam Hosts at East Brimfield Dam. For many years, they have used their carpentry skills erecting kiosks, signs, doing trail building and renovating workshops on the projects. Their "can-do" attitude has kept the project running smoothly despite budget cuts and maintenance backlogs. The Fontaines also were recognized



Photo provided by East Brimfield Lake.

Park Ranger Glenna Vitello poses with award recipients during the recognition ceremony.

by the New England District for their commitment to the U.S. Army Corps of Engineers at the East Brimfield Lake Project.

This year's volunteer team members include: Marsha and Ted Robbins of Florida, Brian Phelps of Connecticut, Al and Audrey Fontaine of Florida, Patrick Shull of Georgia, Juanita and Buddy Daigle of Florida, and Dennis and Rebecca Reardon of Massachusetts.

Project Manager Keith Beecher thanked the Ranger staff and volunteer team for their contribution to the project. Park Rangers at East Brimfield Lake include: Jean Hixson, Patrick Tetreault, Glenna Vitello and Stephen Elgart. Summer Rangers for the 2018 season are Kaitlin Gevry, William Rand and Susan Fife. The entire staff was served cake following the recognition ceremony and a staff safety meeting.

Morin receives prestigious USACE Small Business Award

Gary Morin, Chief, Environmental Project Management Branch, is the FY 2017 USACE Small Business Program Manager/Engineer Professional of the Year.

Morin received the honor for making a significant difference in the District's Small Business Program. He is responsible for an Environmental Program of more than \$100 million annually, much of that is a significant segment of potential Small Business contract opportunities, according to the nomination written by Eva Marie D'Antuono, Small Business Specialist. Morin's nomination was endorsed and signed by Col. William Conde, District Engineer.

Whether it is attending dozens of meetings with small

business firms, encouraging his project managers to consider small business or speaking annually at the Boston Post SAME Small Business event, Morin endorses small business opportunities every chance he gets.

Because of his efforts, site-specific solicitations for \$45 million and \$25 million have been set-aside for small business. According to D'Antuono, there is also a site-specific \$100 million solicitation soon to be issued that is also being set-aside.

As evidenced above, Morin's dedication, commitment and hard work in support of the Small Business Program makes him deserving of the honor.

Denise Kammerer-Cody is the 2018 Supervisor of the Year

Denise Kammerer-Cody, Chief, Economics and Cultural Resource Section, Evaluation Branch, Planning Division, became the 2018 New England District Supervisor of the Year during the Founder's Day Award Ceremony, June 29 at New England District Headquarters in Concord Park. Jackie Didomenico, Equal Employment Opportunity Officer, presented the award.

The "Supervisor of the Year Award" annually recognizes a supervisor who has significantly promoted the employment and advancement of women, minorities, and/or individuals with disabilities and supported the principles of EEO. This year's judging criteria took place during the period June 2017 to June 2018.

The Supervisor of the Year Award is always kept secret until its presentation. This year's award was unusual because Kammerer-Cody – the District's Federal Women's Program Manager – is the one who usually gives out the non-monetary award. Didomenico enlisted the services of Will Burgess, Knowledge Management, to assist in the selection process this year.

Kammerer-Cody was nominated by the entire Economics and Cultural Resource Section. "We believe that Denise Kammerer-Cody deserves special recognition in support of women, minorities and individuals with disabilities," read the nomination.

Staff members cited that Kammerer-Cody is an excellent supervisor, colleague and mentor. "She takes an active interest in her staff and goes out of her way to ensure that we have the best tools, training and resources available to get the job done," they said in their nomination.

Kammerer-Cody hired two female economists within the last year and encouraged them to take on a variety of projects and provided support to learn the latest economic models so they may be recognized as experts in the field and bring additional work to the District.

In addition, according to the award citation, she nominated a female employee into the Leadership Development Program by writing a recommendation and supporting her time commitments to the program. "She is a mentor in training for the LDP with the ultimate goal of providing a female perspective for leadership training," read the nomination.

Her staff said that she advocates for training opportunities and professional development. "She sets a good example for her staff by engaging in activities that advance her own career and by charting a path for her employees to follow," they wrote.

Kammerer-Cody also displays integrity by doing what she says she will do and follows the rules. According to her staff, "she is a true leader and exemplifies what USACE is all about."

Any New England District team member

is allowed to nominate their supervisor. The criteria for a Supervisor to be nominated for this award are:

- Hiring any qualified women, minorities or individuals with disabilities at the District during the nomination period.
- Explaining how the nominee supports and encourages developmental assignments and educational opportunities for women, minorities, and individuals with disabilities by fostering team work, mentoring and cross-training, etc.
- Explaining how the nominee endorses programs and/or work alternatives for employees to manage careers and personal priorities, i.e., professional organizations, community outreach, AWA, and allowances to participate in special emphasis programs.
- Describing how and what EEO programs and principles the nominee supports and fosters in their organization.



Denise Kammerer-Cody receives the 2018 Supervisor of the Year Award from Col. William Conde, New England District Commander during the Founder's Day celebration awards ceremony. Photo by Brian D. Murphy

Regulatory Division welcomes two new team members to its Maine Project Office

**Story and Photo by
Jay Clement
Maine Project Office**

The New England District's Regulatory Team recently added two members to the Maine Project Office. Jana Jacobson started her career with the District in May and Colin Greenan soon followed in June.

Jacobson received her bachelor's degree in Anthropology with a minor in Spanish from Mississippi State University. After graduation, she worked for three years at the Mississippi Department of Marine Resources as a Coastal Resource Management Specialist. From there, she accepted a position as an Environmental Specialist in the Regulatory Branch at the USACE Vicksburg District, where she worked for eight years before accepting the Regulatory Project Manager position in the Maine Project Office this past May. When she has some down time, Jacobson's interests include the outdoors, travel, crossfit, cooking, and reading.

A native of Lebanon, New Hampshire, Greenan received his bachelor's degree in Soil Science from the University of New Hampshire. He then obtained a Master's in Science, majoring in Soil Science from Iowa State University. Following graduation, Greenan spent four years working for the U.S. Department of Agriculture. After, he moved on to the Iowa Department of Transportation where he worked for nine years. Greenan relocated to Maine in 2015 and spent three years with the Maine Department of Transportation Environmental Office before joining the Maine Project Office team as a Project Manager in June. In his spare time, Greenan enjoys running, hiking, camping, canoeing and skiing as well as home improvement projects.

The Maine Project Office has a long and proud history of service to the people of Maine. The office was established in June 1984 by Jay Clement when he was an Army Engineer 1st Lieutenant on assignment to New England Division. The office is presently located at 442 Civic Center Drive, Suite 350 in Augusta, Maine.

The Project Office's mission is to provide strong protection of Maine's aquatic environment, including wetlands; to enhance the efficiency of the Corps administration of its



The Maine Project Office Team (l to r) - LeeAnn Neal, Colin Greenan, Shawn Mahaney, Jay Clement, Peter Tischbein, Rod Howe, Jana Jacobson

regulatory program; and to ensure that the Corps provides the regulated public with fair and reasonable decisions. Every effort is made to provide the customer with the lowest level of regulatory burden possible and allowable by regulation while still avoiding and minimizing impacts to the aquatic environment.

In addition to its regulatory mission, the Project Office often finds itself at "the tip of the spear"

for questions related to other Corps missions in Maine. Team members have assisted or otherwise acted as contacts for Navigation, Engineering and Planning, Emergency Management, Programs/Project Management, the Working Warrior Program, the Executive Office, Construction, Public Affairs, and other DOD agencies to include the MEARNG, USAR, USCG, and the Department of the Navy.

The Project Office team has steadily grown over the years to a group of seven multi-disciplinary physical scientists, biologists, and environmental protection specialists. Retirements are rare in this office, but in June the team celebrated the long career and retirement of Rod Howe after more than 38 years of service.

Maine has a land area of 33,215 square miles, reportedly larger than other the five New England states combined, yet only has a population of just over 1.3 million. Much of the state is very remote; yet there are extensive jurisdictional resources subject to regulation - 3,500 miles of coastline, 3,000 coastal islands, 6,000 lakes and ponds, 32,000 miles of rivers and streams, 68 federal channels and anchorages, 35 breakwaters and jetties, and four flood control projects. Over 35-percent of the state is reportedly wetland.

The remoteness and size of the mission area supported the establishment of the project office and since 1984 has brought significant value added to the District. These values include cost savings (less travel costs; less overhead), greater accessibility for and responsiveness to the customer, improved communication with congressional and Maine legislative staff, enhanced partnerships with federal and state regulatory and resource agencies, and greater compliance and reduced enforcement.

Dredging up the past



Photo by C.J. Allen

Mary Christopher paints the face of a young Founder's Day celebration attendee during the District's celebration held June 22, 2010 at Hanscom Air Force Base.

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