US Army Corps of Engineers North Atlantic Division New England District



U.S. EQUAL EMPLOYMENT OPPORTUNITY COMMISSION

ANNUAL EQUAL EMPLOYMENT OPPORTUNITY (EEO) PROGRAM STATUS MD 715 REPORT FOR FY 2020

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

EEOC FORM 715-01 PART A - D									
For period covering October 1, 2019, to September 30, 2020.									
PART A Department	1. Agency		Department of the Army						
or Agency Identifying	1.a. 2 nd level reporti	ng component	USACE, New England Distric	t					
Information	1.b. 3 rd level reporting	ng component							
	1.c. 4 th level reporting	g component							
	2. Address		696 Virginia Road	_					
!	3. City, State, Zip (Code	Concord, MA 01742						
	4. Agency Code	5. FIPS Code							
PART B Total	1. Enter total numbe	r of permanent work	cforce	L	502				
Employment	2. Enter total numbe	r of temporary work	force		51				
	3. Enter total number employees paid from		m non-appropriated funds		0				
	TOTAL Workforce [add lines]			553				
PART C.1 Head of	Agency Leadership		Name & Title						
Agency and Head of	1. Head of Agency		COL John A. Atilano II						
Agency Designee	2. Head of Agency De	esignee							
	EEO Program Staff	,	Name, Title, Series, Pay Pla	an a	nd Grade				
PART C.2 Agency	1. Principal EEO Direc	ctor/Official	Jacqueline DiDomenico, EEO Manager, GS-0260-12						
Official(s) Responsible For Oversight	2. Affirmative Employ Manager	ment Program	Jacqueline DiDomenico, EEO Manager, GS-0260-12						
of EEO Program(s)	3. Complaint Processi Manager	ing Program	Jacqueline DiDomenico, EEO Manager, GS-0260-12						
	4. Disability Program	Manager (SEPM)	Jacqueline DiDomenico, EEO Manager, GS-0260-12						
	5. Other Responsible	EEO Staff							
	6.								
	7.								
	9.				8				

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

EEOC FORM 715-01 PART A - D						
	For period covering October 1, 2017, to Septem	ber 30, 2018.				
PART D List of Subordinate	Subordinate Component and Location (City/State)		Agency and FIPS Codes			
Components Covered in This Report						
ž.						
*-	=	2				
	e u					
	8					
PART D.2 Mandatory and Optional Documents for	Did the agency submit the following documents	Please respond Yes or No	Comments			
this Report	Organizational Chart	Yes				
	462 Report	No				
	EEO Policy	Yes				
	Anti-harassment Policy	Yes				
40	Disabled Veterans Affirmative Action Plan	Yes				
	FEORP	Yes				
	Facility Accessibility Surveys	No				
•						

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

715 - PART E EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

New England District includes the home of the Revolutionary War site of Bunker Hill which is where the U.S. Army Engineer tradition began with GEN George Washington's appointment of Boston native COL Richard Gridley, a surveyor and civil engineer, as Chief Engineer of the Continental Army. Today's U.S. Army Corps of Engineers traces its roots to this appointment and COL Gridley's engineer work to construct the Bunker Hill fortifications and then serve as the Engineer General in New England.

The U.S. Army Corps of Engineers, New England District is headquartered in Concord, Massachusetts. We have approximately 500 civilian professional employees; over 300 work in our Headquarters Building with the remaining staff working in our field offices. We are responsible for work in the six New England States (Maine, New Hampshire, Vermont, Connecticut, Massachusetts and Rhode Island). We report to the North Atlantic Division located in New York City. We have 5 sister Districts (New York, Philadelphia, Baltimore, Norfolk and Europe) that along with New England District make up the North Atlantic Division. There are eight Regional Divisions that make up the Corps of Engineers across the United States.

Our work here in New England covers 66,000 square miles, 6,100 miles of coastline, 11 deep harbor ports, 13 major river basins and 13 million people.

The mission of the Corps of Engineers is to provide vital public engineering services in peace and war to strengthen our Nation's security, energize the economy, and reduce risks from disasters.

Our Focus Areas in New England to Support this Mission are:

- 1. Navigation We support the navigation needs of national defense, petroleum and other commercial goods, commercial fishing vessels, and recreational boating. Under the navigation program, we perform dredging when necessary. We regulate construction and other work in navigable waterways, and we regulate the discharge of dredged or fill material into water.
- 2. Flood Risk Management We have strong scientific and engineering expertise in flood risk management and have constructed many dams, levees, and other non-structural flood risk reduction projects to protect the residents and environment of the New England Region.
- 3. Environmental Protection We are knowledgeable in the planning and implementing of major water resource projects as well as for restoring some of our most precious ecosystems. We protect and regulate wetlands and other aquatic environments. The program's goal is to ensure protection of the aquatic environment. Many of our water resources projects have expanded the quantity and quality of our wetlands. Work in this area includes significant wetlands of the Charles River and sensitive coastal resources of the Cape Cod Canal.
- 4. Environmental Remediation Currently, this is one of our larger programs/missions. We perform environmental clean-up on military installations, Formally Used Defense Sites, and EPA Superfund Sites.

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

This work is Hazardous Toxic and Radioactive Waste (HTRW) clean-up. This work involves engineering design and construction.

- 5. Military Construction We provide military design and construction as well as installation support to Army and Air Force installations in New England. Major customers include the Soldiers System Center at Natick Labs, MA; the Army's 99th Reserve Support Command in Devens, MA; Hanscom Air Force Base in Bedford, MA; and Westover Air Reserve Base in Chicopee, MA.
- 6. Disaster Responses Throughout the Nation's history, citizens have relied on the Army to respond to their needs in disasters to include hurricanes, earthquakes, floods, and terrorist attacks. In a typical year, the Corps of Engineers responds to more than 30 Presidential disaster declarations nationally, plus numerous state and local emergencies. Emergency responses usually involve cooperation with other military elements and Federal agencies in support of State and local efforts. Also, civilian employees respond to Army missions during times of war and on occasion humanitarian missions the U.S. Government supports.

The Command seeks to ensure that equal employment opportunity exists for everyone – providing a fair chance to compete and excel without regard to race, color, religion, sex (gender identity, sexual orientation, sexual harassment, pregnancy, transgender), national origin, age (40 and older), genetic information or physical and/or mental disability. Additionally, the Command strives to provide a work environment that is free from sexual harassment/assault and retaliation.

This report addresses management's support of the Affirmative Employment Program; the EEO critical element in employee performance plans; activities for hiring, retaining, and promoting minorities, women, and people with disabilities; and, the development of minority and women initiatives and activities. It is a compilation of the progress and effectiveness of the Affirmative Employment Program at USACE NAE. It has been prepared for inclusion into a consolidated report in response to a request from the Equal Employment Opportunity Commission.

The Equal Employment Opportunity (EEO) Office is compromised of the EEO Officer. The EEO Officer is responsible for providing services to leadership, employees, and applicants for employment.

The EEO Manager reports to the Chief of Staff and has regular access to the Executive Office staff and senior leadership for reporting the effectiveness, efficiencies, and compliance of the DE's EEO Program, and direct access to managers/supervisors at all levels.

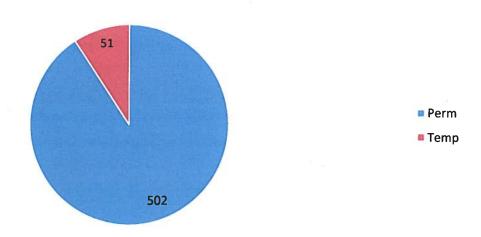
EEO is a staff advisory element of the DE. The DE provides sufficient resources to recruit, hire, develop and retain supervisors and managers. EEO information is distributed using various media, but not limited to, *Weekly Bulletin, Yankee Engineer*, emails, DE's staff meetings, face-to-face meetings, organizational group meetings, etc., concerning Federal EEO laws, regulations and requirements, rights, duties, and responsibilities promoting best workplace practices.

As of August 2020, USACE NAE maintained a workforce of 502 permanent and 51 temporary employees for a total workforce of 553.

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

NAE Total Staff Distribution



For comparison purposes, a review of the FY19 workforce statistics was done. This review indicates changes in our staffing levels. Permanent staff increased by 15 from last year. Temporary staff increased by 10, this change is a result of temporary summer hires still being on rolls at the time the data was extracted. This review indicates that overall, females make up 35.98% (National Civilian Labor Force (NCLF) is 46.80%) and males make up 64.01% of the total workforce (NCLF is 53.20%). The statistics do not show any significant changes. (Table A1: Total Workforce-Distribution by Race/Ethnicity and Sex by FY 2020).

<u>General Schedule Positions:</u> NAE has 529 GS employees ranging in grades GS-2 through GS-15 positions. Females total 197 employees while males make up the remaining 332. The District has 13 individuals self-identified as Hispanic, this number remains unchanged from last year.

Hispanic's by Grade and Sex

Grade	Male	Female
GS-6	_	2
GS-9	1	2
GS-10	1	
GS-11		3
GS-12	4	
Total	6	7

In the Black or African American population, the District is represented by 12 individuals, an increase of 2 from last year.

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

Black/African Americans by Grade and Sex

Grade	Male	Female
GS-5	1	
GS-9	2	
GS-10	1 4	
GS-11		2
GS-12	1	4
GS-13		1
Total	5	7

In the Asian population the District is represented by 11 individuals, no change from last year.

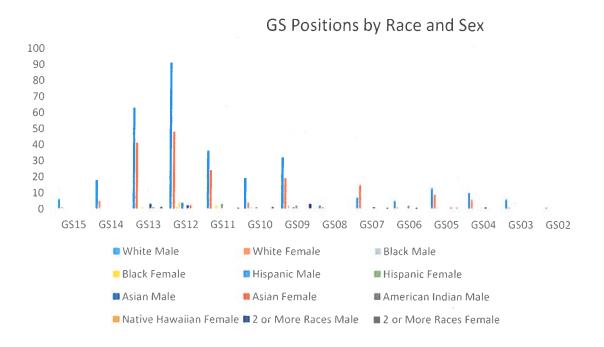
Asian Americans by Grade and Sex

Grade	Male	Female
GS-4	1	я 1
GS-7	1	
GS-12	2	2
GS-13	3	1
Total	7	4

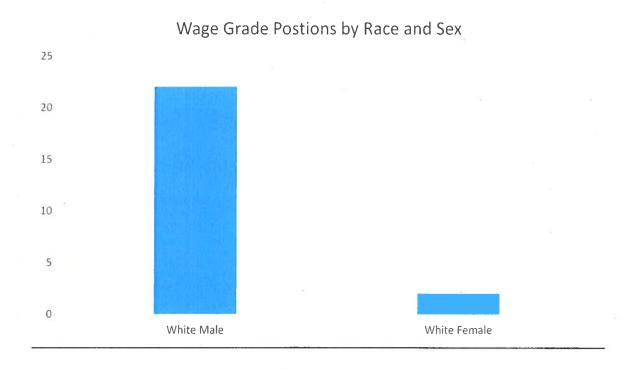
NAE has 1 female identified as Native Hawaiian or Pacific Islander, this remains unchanged from last year. Additionally, NAE has 1 male that self-identifies as American Indian/Alaskan Native. Lastly, we have 5 males and 2 females that self-designated as two or more races.

At our senior level, GS-15, we have 5 white males and 1 white female. At the GS-14 level we have 18 white males and 6 white females. There remains an absence of minorities at our most senior levels. See Table A4-1: Participation Rates across General Schedule (GS) by Race/Ethnicity and Sex FY 2019.

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

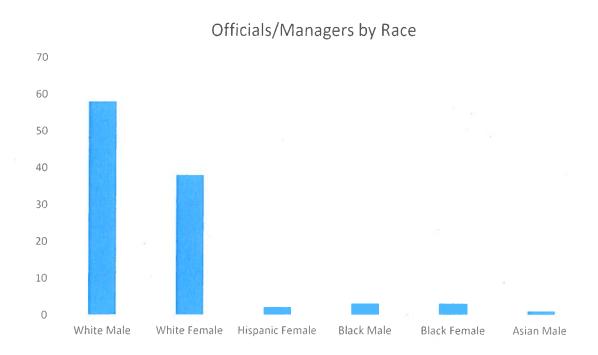


<u>Wage Grade Positions:</u> There are 24 wage grade employees within NAE. Females are represented by 2 white employees and white males are 22. NAE does not have any minorities in the wage grade system See Table A5: Participation Rates across Wage Grades by Race/Ethnicity and Sex FY 2020.



FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

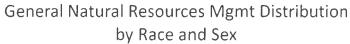
<u>Supervisory Status</u>: A total of 105 individuals are identified as Officials/Managers (62 males, 43 females). Of these 105 individuals 96 are white. The remainder are 2 Hispanic females, 3 Black males, 3 Black females and 1 Asian male. (Table A3-3-1 Distribution by Supervisory Status FY 2020).

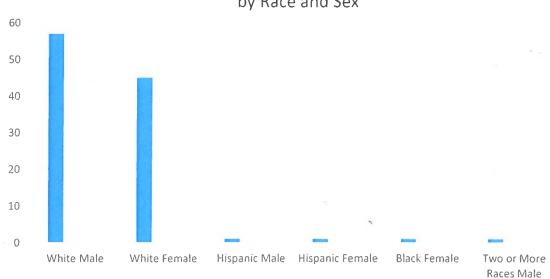


<u>Major Occupations:</u> The three major occupations for the District, as shown on Table A6-1: Distribution by Major Occupations, are:

General Natural Resources Management (401) – This year General Natural Resources Management is the largest major occupation with a total of 106. A small number of minorities, Hispanic male (1), Hispanic female (1) Black female (1) and Two or more races male (1), are identified as GS-401. White males are represented with 57 and white females 45.

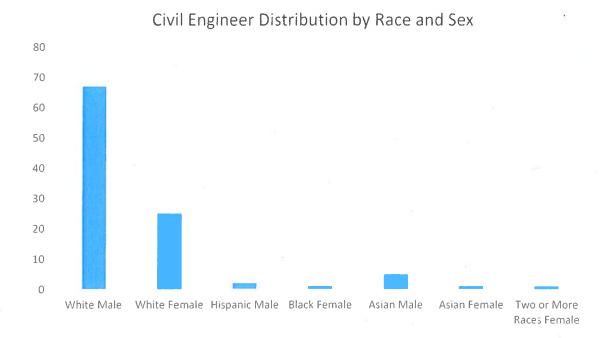
FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT



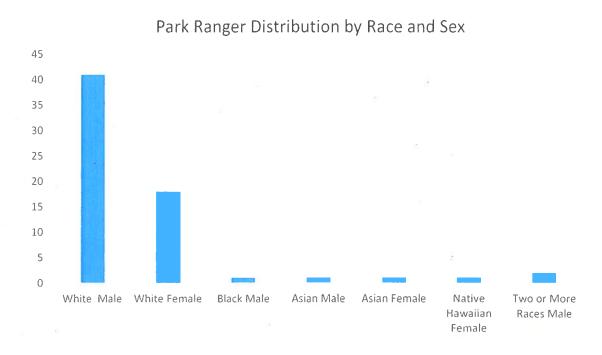


<u>Civil Engineer (810)</u> - No surprise civil engineers are one of the larger major occupation codes with a total of 102 (a decrease of 2 from last year). A small number of minorities, Hispanic male (2), Black female (1), Asian males (5), and Asian females (1) and 2 or more races female (1) are identified as Civil Engineers. Overall this occupation code has 67 males and 25 females.

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT



Park Rangers (025) - Again no surprise that park ranger is a major occupation with a total of 65 (an increase of 13). Minorities in this category are identified as 1 Black male, 1 Asian male, 1 Asian female, 1 Native Hawaiian female, and 2 males with 2 or more races. White males are represented with 41 and white females 18.



FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

NAE is below the Federal goal of 2% for individuals with targeted disabilities. Our numbers remain unchanged in this area with 3 individuals (0.57%) identified, 1 individual with partial paralysis and 2 individuals with a psychiatric disability. Targeted disabilities include:

- 1. Hearing
- 2. Vision
- 3. Missing Extremities
- 4. Partial Paralysis
- 5. Paralysis
- 6. Epilepsy
- 7. Several Intellectual Disability
- 8. Psychiatric Disability
- 9. Dwarfism

<u>EEO Complaints of Discrimination.</u> Currently NAE has five formal complaints being processed (this number has increased by 3 from last year). Although the District currently have 5 formal complaints being processes, it should be noted that 3 of these complaints are from the same individual. Complaints of Civilians employees in the work force may be filed under 29 CFR 1614 and are recognizable under Title VII of the Civil Rights Act 1964, as amended. Data on complaints will continue to be reported in the annual 462 Report.

2020 Affirmative Employment Accomplishments

for USACE New England District

- During FY20 the EEO office distributed several PowerPoint Presentations, Presidential
 Proclamations, Posters and emails in lieu of hosting special emphasis programs. Information was also posted in the Weekly Bulletin.
- In compliance with the Americans with Disabilities Act, the EEO office continues to work with management to provide reasonable accommodations for individuals with disabilities.
- EEO meets with new employees to provide a brief overview of the program responsibilities.
- EEO meets with out-processing employees to determine if any discriminatory actions affected their reason for leaving the organization.
- Mandatory SHARP training was conducted by the National Guard SARC with 100% of District staff completing the training.
- Mandatory No FEAR Training was completed online with 100% of District staff completing the training.
- EEO serves as a representative on all corporate selection panels

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

NOTE: The statistical data for workforce participation used in this report was obtained from the Department of Defense Civilian Personnel Data Systems (DCPDS). It is recognized that the top loaded Department of Army database contains anomalies and that the reporting statistics used may differ from the local HR staffing database. DA EEO channels determined the variance did not appear severe enough to affect calculations.

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

715 - PART F CERTIFICATION of ESTABLISHMENT of CONTINUING EQUAL EMPLOYMENT PROGRAMS

I, Jacqueline DiDomenico, Equal Employment Opportunity Manager, am the Principal EEO Director/Official for: the U.S. Army Corps of Engineers New England District

The agency has conducted an annual self-assessment of Section 717 and Section 501 programs against the essential elements as prescribed by EEO MD-715. If an essential element was not fully compliant with the standards of EEO MD-715, a further evaluation was conducted and, as appropriate, EEO Plans for Attaining the Essential Elements of a Model EEO Program, are included with this Federal Agency Annual EEO Program Status Report.

The agency has also analyzed its work force profiles and conducted barrier analyses aimed at detecting whether any management or personnel policy, procedure or practice is operating to disadvantage any group based on race, national origin, gender or disability. EEO Plans to Eliminate Identified Barriers, as appropriate, are included with this Federal Agency Annual EEO Program Status Report.

I certify that proper documentation of this assessment is in place and is being maintained for EEOC review upon request.

JA QUELINE DIDOMENICO

Equal Employment Opportunity Manager

JOHN'A, ATILANO II

COL, EN Commanding

Date Dec

<u>10 Nov 2020</u> Date

U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

715-01 Part G AGENCY SELF-ASSESSMENT CHECKLIST MEASURING ESSENTIAL ELEMENTS

Essential Element A: DEMONSTRATED COMMITMENT FROM AGENCY LEADERSHIP Requires the agency head to issue written policy statements ensuring a workplace free of discriminatory harassment and a commitment to equal employment opportunity. Compliance Measure For all unmet measures, provide a brief **Indicator** has been The agency issues an effective, explanation in the space below or complete met up-to-date EEO policy statement. and attach an EEOC FORM 715-01 PART H Measures to the agency's status report Yes No The Agency Head was installed on 7/8/2020. All District policy letters are issued A.1.a Does the agency annually issue a signed and dated EEO upon Change of Command. policy statement on agency letterhead that clearly approximately once every three years X communicates the agency's commitment to EEO for all (not annually). employees and applicants? If "yes", please provide the annual issuance date in the comments column. [see MD-715, II(A)] A.1.b Does the EEO policy statement address all protected bases (age, color, disability, sex (including pregnancy, sexual orientation and gender identity), genetic information, national X origin, race, religion, and reprisal) contained in the laws EEOC enforces? [see 29 CFR § 1614.101(a)] Compliance Measure For all unmet measures, provide a Indicator has been The agency has communicated brief explanation in the space below or met EEO policies and procedures to complete and attach an EEOC FORM all employees. 715-01 PART H to the agency's status Measures Yes No report A.2.a Does the agency disseminate the following policies and procedures to all employees: A.2.a.1 Anti-harassment policy? [see MD 715, II(A)] Х A.2.a.2 Reasonable accommodation procedures? [see 29] Х C.F.R § 1614.203(d)(3)] A.2.b Does the agency prominently post the following information throughout the workplace and on its public website: A.2.b.1 The business contact information for its EEO Counselors, EEO Officers, Special Emphasis Program X Managers, and EEO Director? [see 29 C.F.R § 1614.102(b)(7)] A.2.b.2 Written materials concerning the EEO program, laws, policy statements, and the operation of the EEO complaint Х process? [see 29 C.F.R § 1614.102(b)(5)] A.2.b.3 Reasonable accommodation procedures? [see 29 C.F.R. § 1614.203(d)(3)(i)] If so, please provide the internet X address in the comments column. A.2.c Does the agency inform its employees about the following topics: A.2.c.1 EEO complaint process? [see 29 CFR §Â§ Information is posted on the EEO 1614.102(a)(12) and 1614.102(b)(5)] If "yes", please provide SharePoint site X how often.

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FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

715-01 Part G AGENCY SELF-ASSESSMENT CHECKLIST MEASURING ESSENTIAL ELEMENTS

AGENO	CY SELF-ASSESSMENT CHECK	LIST	MEAS	SURING ESSENTIAL ELEMENTS
A.2.c.2 ADR process? please provide how often	[see MD-110, Ch. 3(II)(C)] If "yes", en.	х		Information is posted on the EEO SharePoint site
A.2.c.3 Reasonable acc 1614.203(d)(7)(ii)(C)]	commodation program? [see 29 CFR § If "yes", please provide how often.	х		Information is posted on the EEO SharePoint site
Guidance on Vicarious	nt program? [see EEOC Enforcement Employer Liability for Unlawful sors (1999), § V.C.1] If "yes", please	х	¥	Information is posted on the EEO SharePoint site
A.2.c.5 Behaviors that could result in disciplina "yes", please provide h	are inappropriate in the workplace and ary action? [5 CFR § 2635.101(b)] If ow often.	х		Information is posted on the EEO SharePoint site
Compliance Indicator	Indicator The agency assesses and ensures has		sure been et	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
- Measures	culture.	Yes	No	715-01 PART H to the agency's status report
supervisors, managers, accomplishment in equa	provide recognition to employees, and units demonstrating superior al employment opportunity? [see 29)] If "yes", provide one or two ents section.	x		Supervisor of the Year Award
Survey or other climate	utilize the Federal Employee Viewpoint assessment tools to monitor the iples within the workforce? [see 5 CFR	×		
Requires that the a		and st	ructur res or	ENCY'S STRATEGIC MISSION ed to maintain a workplace that is free practices and supports the agency's
Compliance Indicator	The reporting structure for the EEO program provides the principal EEO official with	Measure has been met		For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	appropriate authority and resources to effectively carry out a successful EEO program.	Yes	No	715-01 PART H to the agency's status report
B.1.a Is the agency heaperson ("EEO Director") EEO office? [see 29 CFF	ad the immediate supervisor of the who has day-to-day control over the §1614.102(b)(4)]		х	EEO Manager reports to the Chief of Staff; however, EEO Manager's DPMAP higher level reviewer is the District Commander.
head, does the EEO Dire	ctor does not report to the agency	×	×	EEO, along with PAO, Safety, Security, Internal Review, Knowledge Mgmt, and

admin all report to the Chief of Staff.

Emergency Mgmt, Small Business, HR, Logistics, and IT all report to the DDE.

§1614.102(b)(4)]

"yes," please provide the title of the agency head designee in the comments.

B.1.a.2 Does the agency's organizational chart clearly define the reporting structure for the EEO office? [see 29 CFR

designee as the mission-related programmatic offices? If

Х

Х

Х

U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

means of advising the a management officials o compliance of the agen	rector have a regular and effective agency head and other senior f the effectiveness, efficiency and legal cy's EEO program? [see 29 CFR -715 Instructions, Sec. I]	x		
B.1.c During this reporting period, did the EEO Director present to the head of the agency, and other senior management officials, the "State of the agency" briefing covering the six essential elements of the model EEO program and the status of the barrier analysis process? [see MD-715 Instructions, Sec. I)] If "yes", please provide the date of the briefing in the comments column.		x		On or about 5 November 2019
senior-level staff meeting	rector regularly participate in ngs concerning personnel, budget, workforce issues? [see MD-715, II(B)]	х		=
Compliance Indicator	Indicator Compl_Indic_Desc EssElementIDThe EEO		sure been let	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	Director controls all aspects of the EEO program.	Yes	No	715-01 PART H to the agency's status report
of a continuing affirmat EEO and to identify and	or responsible for the implementation ive employment program to promote eliminate discriminatory policies, es? [see MD-110, Ch. 1(III)(A); 29	×		
B.2.b Is the EEO Direct completion of EEO coun	or responsible for overseeing the seling [see 29 CFR §1614.102(c)(4)]	x		٨
and thorough investigat	or responsible for overseeing the fair cion of EEO complaints? [see 29 CFR s question may not be applicable for el components.]	х		8
timely issuing final ager	or responsible for overseeing the ncy decisions? [see 29 CFR s question may not be applicable for el components.]	×		30 =
B.2.e Is the EEO Direct with EEOC orders? [see	or responsible for ensuring compliance 29 CFR §§ 1614.102(e); 1614.502]	х		
B.2.f Is the EEO Director responsible for periodically evaluating the entire EEO program and providing recommendations for improvement to the agency head? [see 29 CFR §1614.102(c)(2)]		×		
the EEO Director provide	subordinate level components, does e effective guidance and coordination ee 29 CFR §§ 1614.102(c)(2) and			not applicable
Compliance Indicator	The EEO Director and other EEO professional staff are involved in,	has	sure been et	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	and consulted on, management/personnel actions.	Yes	No	715-01 PART H to the agency's status report

U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

				<u> </u>		
B.3.a Do EEO program officials participate in agency meetings regarding workforce changes that might impact EEO issues, including strategic planning, recruitment strategies, vacancy projections, succession planning, and selections for training/career development opportunities? [see MD-715, II(B)]			x	EEO does not participate in these meetings		
/ diversity and inclusion	s current strategic plan reference EEO principles? [see MD-715, II(B)] If the EEO principles in the strategic plan n.	×		The District falls under the USACE Strategic Human Capital Plan, which includes diversity and inclusion.		
Compliance Indicator	The agency has sufficient budget and staffing to support the	Measure has been met		has been		For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	success of its EEO program.	Yes	No	715-01 PART H to the agency's status report		
allocated sufficient fund	FR §1614.102(a)(1), has the agency ling and qualified staffing to the EEO program, for the following					
	elf-assessment of the agency for encies? [see MD-715, II(D)]	х				
B.4.a.2 To enable the agency to conduct a thorough barrier analysis of its workforce? [see MD-715, II(B)]		Х		ž.		
B.4.a.3 To timely, thoroughly, and fairly process EEO complaints, including EEO counseling, investigations, final agency decisions, and legal sufficiency reviews? [see 29 CFR § 1614.102(c)(5) & 1614.105(b) - (f); MD-110, Ch. 1(IV)(D) & 5(IV); MD-715, II(E)]		x		*		
B.4.a.4 To provide all supervisors and employees with training on the EEO program, including but not limited to retaliation, harassment, religious accommodations, disability accommodations, the EEO complaint process, and ADR? [see MD-715, II(B) and III(C)] If not, please identify the type(s) of training with insufficient funding in the comments column.		X				
audits of the EEO progra	rough, accurate, and effective field ams in components and the field ee 29 CFR ŧ1614.102(c)(2)]		х	not applicable		
B.4.a.6 To publish and distribute EEO materials (e.g. harassment policies, EEO posters, reasonable accommodations procedures)? [see MD-715, II(B)]		х				
B.4.a.7 To maintain accurate data collection and tracking systems for the following types of data: complaint tracking, workforce demographics, and applicant flow data? [see MD-715, II(E)]. If not, please identify the systems with insufficient funding in the comments section.		x		· -		
programs (such as, Fed Employment Program, a Manager)? [5 USC § 7	dminister its special emphasis eral Women's Program, Hispanic and People with Disabilities Program 201; 38 USC § 4214; 5 CFR § 3102(t) and (u); 5 CFR § 315.709]		×	Currently have no Special Emphasis Program Managers		

U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

interest in encouraging i		X Meas has I	een	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM 715-01 PART H to the agency's status
interest in encouraging i	nications? [see MD-715, II(B)] nasis on the federal government's mutual resolution of disputes and the	X		
P E > E ADD with ample				8
B.5.a.4 Supervisory, managerial, communication, and interpersonal skills in order to supervise most effectively in a workplace with diverse employees and avoid disputes arising from ineffective communications? [see MD-715, II(B)]		X		*
B.5.a.3 Anti-Harassmen	nt Policy? [see MD-715(II)(B)]	Х		II .
B.5.a.2 Reasonable Acc C.F.R. § 1614.102(d)(3	ommodation Procedures? [see 29 3)]	Х		
B.5.a.1 EEO Complaint	Process? [see MD-715(II)(B)]	Х		
managers and superviso	R ÂŞ 1614.102(a)(5), have all ors received training on their e following areas under the agency			11
Measures	managerial, communications, and interpersonal skills.	Yes	No	715-01 PART H to the agency's status report
Compliance Indicator	The agency recruits, hires, develops, and retains supervisors and managers who have effective	has	sure been et	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
and investigators, include	ensure that all experienced counselors ling contractors and collateral duty required 8 hours of annual refresher . 2(II)(C) of MD-110?	х		
investigators, including	ensure that all new counselors and contractors and collateral duty required 32 hours of training, of MD-110?	х		
	d responsibilities of EEO officials 0-110, Ch. 1(III)(A), 2(III), & 6(III)]	х		
	ce have a budget that is separate n the agency? [see 29 CFR §	×		27
B.4.a.11 To ensure tim EEOC orders? [see MD-	ely and complete compliance with 715, II(E)]	х		
B.4.a.10 To effectively manage its reasonable accommodation program? [see 29 CFR § 1614.203(d)(4)(ii)]		×		
[see MD-715 Instruction	nanage its anti-harassment program? ns, Sec. I); EEOC Enforcement Employer Liability for Unlawful sors (1999), § V.C.1]	x		

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	gers involved in the implementation of ams? [see MD-715 Instructions, Sec.		х	DE is considering options to involve senior managers in future programs
B.6.b Do senior managers participate in the barrier analysis process? [see MD-715 Instructions, Sec. I]			х	Barrier analysis was not done
B.6.c When barriers are identified, do senior managers assist in developing agency EEO action plans (Part I, Part J, or the Executive Summary)? [see MD-715 Instructions, Sec. I]			х	Barriers have not been identified
B.6.d Do senior managers successfully implement EEO Action Plans and incorporate the EEO Action Plan Objectives into agency strategic plans? [29 CFR § 1614.102(a)(5)]			х	District does not have a strategic plan
This element requi	Essential Element C: MANAGEMENT Ares the Agency Head to hold all manathe effective implementation of the	agers,	superv	risors, and EEO Officials responsible for
Compliance Indicator	The agency conducts regular internal audits of its component	Measure has been met		For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	and field offices.	Yes	No	715-01 PART H to the agency's status report
C.1.a Does the agency regularly assess its component and field offices for possible EEO program deficiencies? [see 29 CFR §1614.102(c)(2)] If "yes", please provide the schedule for conducting audits in the comments section.			x	not applicable
field offices on their effe workplace? [see 29 CFR	regularly assess its component and orts to remove barriers from the R §1614.102(c)(2)] If "yes", please r conducting audits in the comments	i.	x	not applicable
	nt and field offices make reasonable he recommendations of the field audit?		х	not applicable
Compliance Indicator	The agency has established procedures to prevent all forms	has	sure been et	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	of EEO discrimination.	Yes	No	715-01 PART H to the agency's status report
anti-harassment policy EEOC's enforcement gu Enforcement Guidance	stablished comprehensive and procedures that comply with idance? [see MD-715, II(C); on Vicarious Employer Liability for y Supervisors (Enforcement Guidance), V.C.1 (June 18, 1999)]	х		A3 5
action to prevent or elir level of unlawful harass	narassment policy require corrective ninate conduct before it rises to the ment? [see EEOC Enforcement Employer Liability for Unlawful sors (1999), § V.C.1]	×		

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Table 1			
C.2.a.2 Has the agency established a firewall between the Anti-Harassment Coordinator and the EEO Director? [see EEOC Report, Model EEO Program Must Have an Effective Anti-Harassment Program (2006]		x	not applicable
C.2.a.3 Does the agency have a separate procedure (outside the EEO complaint process) to address harassment allegations? [see Enforcement Guidance on Vicarious Employer Liability for Unlawful Harassment by Supervisors (Enforcement Guidance), EEOC No. 915.002, § V.C.1 (June 18, 1999)]	x		a
C.2.a.4 Does the agency ensure that the EEO office informs the anti-harassment program of all EEO counseling activity alleging harassment? [see Enforcement Guidance, V.C.]	×		
C.2.a.5 Does the agency conduct a prompt inquiry (beginning within 10 days of notification) of all harassment allegations, including those initially raised in the EEO complaint process? [see Complainant v. Dep't of Veterans Affairs, EEOC Appeal No. 0120123232 (May 21, 2015); Complainant v. Dep't of Defense (Defense Commissary Agency), EEOC Appeal No. 0120130331 (May 29, 2015)] If "no", please provide the percentage of timely-processed inquiries in the comments column.	×		
C.2.a.6 Do the agency's training materials on its anti-harassment policy include examples of disability-based harassment? [see 29 CFR 1614.203(d)(2)]	×		136
C.2.b Has the agency established disability reasonable accommodation procedures that comply with EEOC's regulations and guidance? [see 29 CFR 1614.203(d)(3)]	×		
C.2.b.1 Is there a designated agency official or other mechanism in place to coordinate or assist with processing requests for disability accommodations throughout the agency? [see 29 CFR 1614.203(d)(3)(D)]	x		
C.2.b.2 Has the agency established a firewall between the Reasonable Accommodation Program Manager and the EEO Director? [see MD-110, Ch. 1(IV)(A)]		x	The EEO Manager serves as the Reasonable Accommodation Program Manager
C.2.b.3 Does the agency ensure that job applicants can request and receive reasonable accommodations during the application and placement processes? [see 29 CFR 1614.203(d)(1)(ii)(B)]	x		S
C.2.b.4 Do the reasonable accommodation procedures clearly state that the agency should process the request within a maximum amount of time (e.g., 20 business days), as established by the agency in its affirmative action plan? [see 29 CFR 1614.203(d)(3)(i)(M)]	x		5
C.2.b.5 Does the agency process all accommodation requests within the time frame set forth in its reasonable accommodation procedures? [see MD-715, II(C)] If "no", please provide the percentage of timely-processed requests in the comments column.	*	х	[0% Reasonable Accommodation requests within the time frame]

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		_		
C.2.c Has the agency established procedures for processing requests for personal assistance services that comply with EEOC's regulations, enforcement guidance, and other applicable executive orders, guidance, and standards? [see 29 CFR 1614.203(d)(6)]		x		
C.2.c.1 Does the agency post its procedures for processing requests for Personal Assistance Services on its public website? [see 29 CFR § 1614.203(d)(5)(v)] If "yes", please provide the internet address in the comments column.			x	Have not had any requests of this type
C.3.a Pursuant to 29 CFR §1614.102(a)(5), do all managers and supervisors have an element in their performance appraisal that evaluates their commitment to agency EEO policies and principles and their participation in the EEO program?		x	¥1	
Compliance Indicator	The agency evaluates managers and supervisors on their efforts to ensure equal employment	has	sure been et	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	opportunity.	Yes	No	715-01 PART H to the agency's status report
	require rating officials to evaluate the ers and supervisors based on the			*
C.3.b.1 Resolve EEO problems/disagreements/conflicts, including the participation in ADR proceedings? [see MD-110, Ch. 3.I]		×		(90)
C.3.b.2 Ensure full cooperation of employees under his/her supervision with EEO officials, such as counselors and investigators? [see 29 CFR §1614.102(b)(6)]		x		
C.3.b.3 Ensure a workp discrimination, including MD-715, II(C)]	lace that is free from all forms of harassment and retaliation? [see	x		
C.3.b.4 Ensure that subordinate supervisors have effective managerial, communication, and interpersonal skills to supervise in a workplace with diverse employees? [see MD-715 Instructions, Sec. I]		х		
C.3.b.5 Provide religious accommodations when such accommodations do not cause an undue hardship? [see 29 CFR §1614.102(a)(7)]		×		
C.3.b.6 Provide disability accommodations when such accommodations do not cause an undue hardship? [see 29 CFR §1614.102(a)(8)]		х		
	O program in identifying and removing unity. [see MD-715, II(C)]	Х		
	ci-harassment program in investigating g conduct. [see Enforcement	Х		

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C.3.b.9 Comply with settlement agreements and orders issued by the agency, EEOC, and EEO-related cases from the Merit Systems Protection Board, labor arbitrators, and the Federal Labor Relations Authority? [see MD-715, II(C)]		x		(4
C.3.c Does the EEO Director recommend to the agency head improvements or corrections, including remedial or disciplinary actions, for managers and supervisors who have failed in their EEO responsibilities? [see 29 CFR §1614.102(c)(2)]			x	EEO is not aware of any supervisors who have failed in this area
C.3.d When the EEO Director recommends remedial or disciplinary actions, are the recommendations regularly implemented by the agency? [see 29 CFR §1614.102(c)(2)]			х	not applicable as EEO is not aware of supervisors who have failed in this area
Compliance Indicator The agency ensures effective coordination between its EEO		Measure has been met		For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	programs and Human Resources (HR) program.	Yes	No	715-01 PART H to the agency's status report
C.4.a Do the HR Director and the EEO Director meet regularly to assess whether personnel programs, policies, and procedures conform to EEOC laws, instructions, and management directives? [see 29 CFR §1614.102(a)(2)]		×		2
C.4.b Has the agency established timetables/schedules to review at regular intervals its merit promotion program, employee recognition awards program, employee development/training programs, and management/personnel policies, procedures, and practices for systemic barriers that may be impeding full participation in the program by all EEO groups? [see MD-715 Instructions, Sec. I]		X		
C.4.c Does the EEO office have timely access to accurate and complete data (e.g., demographic data for workforce, applicants, training programs, etc.) required to prepare the MD-715 workforce data tables? [see 29 CFR §1614.601(a)]		x		
C.4.d Does the HR office timely provide the EEO office have timely access to other data (e.g., exit interview data, climate assessment surveys, and grievance data), upon request? [see MD-715, II(C)]		х		ge (25)
C.4.e Pursuant to Section office collaborate with the	on II(C) of MD-715, does the EEO ne HR office to:			
C.4.e.1 Implement the Affirmative Action Plan for Individuals with Disabilities? [see 29 CFR §1614.203(d); MD-715, II(C)]			х	EEO does not involve HR in this process
C.4.e.2 Develop and/or conduct outreach and recruiting initiatives? [see MD-715, II(C)]		х		.E
C.4.e.3 Develop and/or provide training for managers and employees? [see MD-715, II(C)]			х	HR is not responsible for training
C.4.e.4 Identify and rer the workplace? [see MD	nove barriers to equal opportunity in -715, II(C)]	х		2
C.4.e.5 Assist in prepar II(C)]	ing the MD-715 report? [see MD-715,		Х	HR is not involved in the process
office collaborate with the C.4.e.1 Implement the with Disabilities? [see 20 C.4.e.2 Develop and/or initiatives? [see MD-715 C.4.e.3 Develop and/or employees? [see MD-71 C.4.e.4 Identify and rer the workplace? [see MD C.4.e.5 Assist in prepar	Affirmative Action Plan for Individuals 9 CFR §1614.203(d); MD-715, II(C)] conduct outreach and recruiting i, II(C)] provide training for managers and 5, II(C)] nove barriers to equal opportunity in -715, II(C)]		Х	HR is not responsible for training

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Compliance Indicator	discrimination, the agency met brief explanation in the complete and attach at	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM		
Measures	disciplinary action.	Yes	No	715-01 PART H to the agency's status report
of penalties that covers	have a disciplinary policy and/or table discriminatory conduct? 29 CFR § so Douglas v. Veterans Administration,	×		
sanction managers and [see 29 CFR §1614.10	e, does the agency discipline or employees for discriminatory conduct? (2(a)(6)] If "yes", please state the anctioned individuals during this comments.		×	Not applicable
cases in which a finding	a finding of discrimination (or settles was likely), does the agency inform ors about the discriminatory conduct?	×		not applicable as we have had no findings
Compliance Indicator	The EEO office advises managers/supervisors on EEO	Measure has been met		For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	matters.	Yes	No	715-01 PART H to the agency's status report
officials with regular EEI including EEO complaint summaries, legal update emphasis updates? [see	ce provide management/supervisory O updates on at least an annual basis, ts, workforce demographics and data es, barrier analysis plans, and special MD-715 Instructions, Sec. I] If "yes", uency of the EEO updates in the	x		monthly and ad hoc
	readily available to answer managers' ons or concerns? [see MD-715	х	2	
Requires that the ago	Essential Element D: PRO ency head makes early efforts to pre equal employment opportu	vent d	iscrimi	natory actions and eliminate barriers to
Compliance Indicator	The agency conducts a reasonable assessment to monitor progress towards	Meas has b met		For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	achieving equal employment opportunity throughout the year.	Yes	No	715-01 PART H to the agency's status report
	have a process for identifying triggers MD-715 Instructions, Sec. I]	х		

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information for trigger i complaint/grievance da surveys; focus groups;	regularly use the following sources of dentification: workforce data; ta; exit surveys; employee climate affinity groups; union; program	×		
evaluations; special emphasis programs; reasonable accommodation program; anti-harassment program; and/or external special interest groups? [see MD-715 Instructions, Sec. I]		^		
D.1.c Does the agency conduct exit interviews or surveys that include questions on how the agency could improve the recruitment, hiring, inclusion, retention and advancement of individuals with disabilities? [see 29 CFR 1614.203(d)(1)(iii)(C)]		×		
Compliance Indicator The agency identifies areas where barriers may exclude EEO		has	sure been let	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
- Measures	groups (reasonable basis to act.)	Yes	No	715-01 PART H to the agency's status report
D.2.a Does the agency have a process for analyzing the identified triggers to find possible barriers? [see MD-715, (II)(B)]		х		i.
D.2.b Does the agency regularly examine the impact of management/personnel policies, procedures, and practices by race, national origin, sex, and disability? [see 29 CFR §1614.102(a)(3)]		x		
D.2.c Does the agency consider whether any group of employees or applicants might be negatively impacted prior to making human resource decisions, such as re-organizations and realignments? [see 29 CFR §1614.102(a)(3)]		x		
D.2.d Does the agency regularly review the following sources of information to find barriers: complaint/grievance data, exit surveys, employee climate surveys, focus groups, affinity groups, union, program evaluations, anti-harassment program, special emphasis programs, reasonable accommodation program; anti-harassment program; and/or external special interest groups? [see MD-715 Instructions, Sec. I] If "yes", please identify the data sources in the comments column.		X		FEVS, reasonable accommodations, complaints, and grievance data are regularly reviewed
Compliance Indicator	The agency establishes appropriate action plans to	has	sure been et	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	remove identified barriers.		No	715-01 PART H to the agency's status report
D.3.a Does the agency effectively tailor action plans to address the identified barriers, in particular policies, procedures, or practices? [see 29 CFR ŧ1614.102(a)(3)]		х		
reporting period, did the	ntified one or more barriers during the agency implement a plan in Part I, arget dates for the planned activities?	20	×	no barriers identified

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the plans? [see MD-715	periodically review the effectiveness of [, II(D)]	X		* 4
Compliance Indicator	The agency has an affirmative action plan for people with disabilities, including those with	Measure has been met		For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	targeted disabilities	Yes	No	715-01 PART H to the agency's status report
D.4.a Does the agency post its affirmative action plan on its public website? [see 29 CFR 1614.203(d)(4)] Please provide the internet address in the comments.			х	Agency will post them this year
people with disabilities a	take specific steps to ensure qualified are aware of and encouraged to apply 29 CFR 1614.203(d)(1)(i)]	х		
	ensure that disability-related questions ublic are answered promptly and 1614.203(d)(1)(ii)(A)]	x		
designed to increase the	aken specific steps that are reasonably e number of persons with disabilities or bloyed at the agency until it meets the 4.203(d)(7)(ii)]		x	the agency uses various recruitment tools to hire
		ective s	ystem	Y s in place for evaluating the impact and and fair dispute resolution process.
Compliance Indicator	The agency maintains an efficient, fair, and impartial	Meas has t met		For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	complaint resolution process.			715-01 PART H to the agency's status
		Yes	No	
E.1.a Does the agency of pursuant to 29 CFR §1	timely provide EEO counseling, 614.105?	Yes	No	
pursuant to 29 CFR §1 E.1.b Does the agency and responsibilities in the	timely provide EEO counseling, 614.105? provide written notification of rights be EEO process during the initial suant to 29 CFR §1614.105(b)(1)?		No	
E.1.b Does the agency and responsibilities in the counseling session, pursuit.	614.105? provide written notification of rights are EEO process during the initial	X	No	
pursuant to 29 CFR §1 E.1.b Does the agency and responsibilities in the counseling session, pursuant to 20 CFR §1 E.1.c Does the agency is immediately upon receipt MD-110, Ch. 5(I)? E.1.d Does the agency is decisions within a reaso receipt of the written EE	provide written notification of rights are EEO process during the initial suant to 29 CFR §1614.105(b)(1)? Issue acknowledgment letters of a formal complaint, pursuant to the same acceptance letters/dismissal mable time (e.g., 60 days) after to Counselor report, pursuant to please provide the average	x	No	
pursuant to 29 CFR §1 E.1.b Does the agency and responsibilities in the counseling session, pursuant to 20 CFR §1 E.1.c Does the agency is immediately upon receipt MD-110, Ch. 5(I)? E.1.d Does the agency is decisions within a reaso receipt of the written EE MD-110, Ch. 5(I)? If so, processing time in the counselors and including granting routing the counselors and including granting routing and the counselors and including granting routing the counselors and including granting routing and the counselors and including granting routing the counselors and the counselors are considered to the counselors and the counselors and the counselors are considered to the counselors and the counselors are considered to the counselors and the counselors are counselors and the counselors are considered to the counselors are considered to the counselors and the counselors are considered to the counselor	provide written notification of rights are EEO process during the initial suant to 29 CFR §1614.105(b)(1)? Issue acknowledgment letters of a formal complaint, pursuant to the same acceptance letters/dismissal mable time (e.g., 60 days) after to Counselor report, pursuant to please provide the average	x x	No	

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Compliance Indicator	The agency has established and encouraged the widespread use of a fair alternative dispute	has	sure been et	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
for the legal counsel's se	processing time frames incorporated ufficiency review for timely processing port, Attaining a Model Agency c. 1, 2004)	×	12 3	\$ -
E.2.d Does the agency ensure that its agency representative does not intrude upon EEO counseling, investigations, and final agency decisions? [see MD-110, Ch. 1(IV)(D)]		Х		
function to conduct the	elies on the agency's defensive legal sufficiency review, is there a iewing attorney and the agency -110, Ch. 1(IV)(D)]		х	We do not rely on local OC
office have access to su the agency representati "yes", please identify th	al sufficiency reviews, does the EEO fficient legal resources separate from ve? [see MD-110, Ch. 1(IV)(D)] If e source/location of the attorney who iency review in the comments column.	×		Europe District OC provides this service
	stablished a clear separation between am and its defensive function? [see	х	1	
Measures	process.	Yes	No	715-01 PART H to the agency's status report
Compliance Indicator	The agency has a neutral EEO process.	has	sure been et	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
documents in the prope	ubmit complaint files and other r format to EEOC through the Federal EP)? [See 29 CFR § 1614.403(g)]	х		•
of the EEO complaint pr accountable for poor wo	s employees to implement any stage ocess, does the agency hold them ork product and/or delays during ee MD-110, Ch. 5(V)(A)]	x		
of the EEO complaint pr accountable for poor wo	s contractors to implement any stage ocess, does the agency hold them ork product and/or delays? [See f "yes", please describe how in the		×	Contractors are not used
	imely issue final actions following le and the administrative judge's OCFR §1614.110(a)?	x		
E.1.h When the complainant does not request a hearing, does the agency timely issue the final agency decision, pursuant to 29 CFR §1614.110(b)?		×		
does the agency notify investigation will be cor	is not timely complete investigations, complainants of the date by which the inpleted and of their right to request a pursuant to 29 CFR ŧ1614.108(g)?	x		10

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Measures	resolution (ADR) program.	Yes	No	715-01 PART H to the agency's status report
during both the pre-cor	E.3.a Has the agency established an ADR program for use during both the pre-complaint and formal complaint stages of the EEO process? [see 29 CFR §1614.102(b)(2)]			2 4
	require managers and supervisors to it has been offered? [see MD-715,	x		4
E.3.c Does the agency where ADR is appropria	encourage all employees to use ADR, te? [see MD-110, Ch. 3(IV)(C)]	х		
settlement authority is	ensure a management official with accessible during the dispute MD-110, Ch. 3(III)(A)(9)]	x		
	prohibit the responsible management spute from having settlement properties of the control of th	×		×
E.3.f Does the agency a its ADR program? [see	annually evaluate the effectiveness of MD-110, Ch. 3(II)(D)]	×		je
Compliance Indicator	The agency has effective and accurate data collection systems in place to evaluate its EEO	has	sure been et	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	program.	Yes	No	715-01 PART H to the agency's status report
	have systems in place to accurately alyze the following data:			
the complaints, the agg	rity, including the issues and bases of rieved individuals/complainants, and ent official? [see MD-715, II(E)]	×		
E.4.a.2 The race, nation agency employees? [see	nal origin, sex, and disability status of e 29 CFR §1614.601(a)]	×		
E.4.a.3 Recruitment act	tivities? [see MD-715, II(E)]	х		
	E.4.a.4 External and internal applicant flow data concerning the applicants' race, national origin, sex, and disability status? [see MD-715, II(E)]		х	This data in not available
	E.4.a.5 The processing of requests for reasonable accommodation? [29 CFR § 1614.203(d)(4)]			
E.4.a.6 The processing of complaints for the anti-harassment program? [see EEOC Enforcement Guidance on Vicarious Employer Liability for Unlawful Harassment by Supervisors (1999), § V.C.2]		х		
	have a system in place to re-survey llar basis? [MD-715 Instructions, Sec.	x		*

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Compliance Indicator	The agency identifies and disseminates significant trends and best practices in its EEO	has	sure been net	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	program.	Yes	No	715-01 PART H to the agency's status report
E.5.a Does the agency monitor trends in its EEO program to determine whether the agency is meeting its obligations under the statutes EEOC enforces? [see MD-715, II(E)] If "yes", provide an example in the comments.		x		EEO is continually reviewing updates provided by EEOC
and adopt them, where	review other agencies' best practices appropriate, to improve the program? [see MD-715, II(E)] If ple in the comments.	×		NAD CoP meetings result in shared , information that can be used within our program
	compare its performance in the EEO agencies of similar size? [see	x		Review data on the EEOC website
This element requi	Essential Element F: RESPONSIVE res that federal agencies are in full c policy guidance, and othe	omplia	nce w	ith EEO statutes and EEOC regulations,
Compliance Indicator	The agency has processes in place to ensure timely and full compliance with EEOC Orders	Measure has been met		For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	and settlement agreements.	Yes	No	715-01 PART H to the agency's status report
controls to ensure that	have a system of management its officials timely comply with EEOC nal agency actions? [see 29 CFR 5, II(F)]	×		
F.1.b Does the agency have a system of management controls to ensure the timely, accurate, and complete compliance with resolutions/settlement agreements? [see MD-715, II(F)]		x		
	res in place to ensure the timely and of ordered monetary relief? [see	×		<i>v</i>
F.1.d Are procedures in ordered relief promptly?	place to process other forms of [see MD-715, II(F)]	×		
agency, does the agenc accountable for poor wo	s an order requiring compliance by the y hold its compliance officer(s) rk product and/or delays during ee MD-110, Ch. 9(IX)(H)]	x		
Compliance Indicator	The agency complies with the law, including EEOC regulations,	Measure has been met		For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
Measures	management directives, orders, and other written instructions.	Yes	No	715-01 PART H to the agency's status report

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F.3.b Does the agency	timely post on its public webpage its lata? [see 29 CFR §1614.703(d)]			
Measures	accomplishments.	Yes	No	715-01 PART H to the agency's status report
Compliance Indicator	The agency reports to EEOC its program efforts and	has	sure been et	For all unmet measures, provide a brief explanation in the space below or complete and attach an EEOC FORM
	timely submit to EEOC an accurate and report? [Public Law 107-174 (May 15,			
F.2.a.4 Pursuant to 29 CFR §1614.502, does the agency promptly provide EEOC with the required documentation for completing compliance?		×		
timely forward the inve	inant files an appeal, does the agency stigative file to EEOC's Office of ee 29 CFR §1614.403(e)]	×		
F.2.a.2 When there is a finding of discrimination that is not the subject of an appeal by the agency, does the agency ensure timely compliance with the orders of relief? [see 29 CFR §1614.501]		×		
F.2.a.1 When a complainant requests a hearing, does the agency timely forward the investigative file to the appropriate EEOC hearing office? [see 29 CFR §1614.108(g)]		×		

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715-01 Part H EEO Plan To Attain the Essential Elements of a Model EEO Program

STATEMENT of MODEL PROGRAM	Requires that the agency's EEO programs be organized and structured to maintain a workplace that is free from discrimination in any of the agency's			
ESSENTIAL ELEMENT DEFICIENCY:	policies, procedures or practices and supports the agency's strategic mission.: Statutory/regulatory EEO Related Special Emphasis Programs are not sufficiently staffed due to budgeting constraints.			
OBJECTIVE:	To adopt a policy to provide funding to ted SEPM responsibilities.	chnical staff members collaterally assigned		
RESPONSIBLE OFFICIAL:	EEO Manager, RM, Senior Leaders	EEO Manager, RM, Senior Leaders		
DATE OBJECTIVE INITIATED:	9/1/2020			
TARGET DATE FOR COMPLETION OF OBJECTIVE:	9/30/2021			
PLANNED ACTIVITIES TOWARD	COMPLETION OF OBJECTIVE:	TARGET DATE (Must be specific)		
REPORT OF ACCOMPLISHMENTS	and MODIFICATIONS TO OBJECTIVE:	TARGET DATE (Must be specific)		

U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

715-01 Part H EEO Plan To Attain the Essential Elements of a Model EEO Program

FY 2020 CENE		3		
STATEMENT of MODEL PROGRAM ESSENTIAL ELEMENT DEFICIENCY:	Requires that the agency's EEO programs be organized and structured to maintain a workplace that is free from discrimination in any of the agency's policies, procedures or practices and supports the agency's strategic mission.: Are EEO program officials present during agency deliberations prior to decisions regarding recruitment strategies, vacancy projections, succession planning, selection for training/career development opportunities, and other workforce changes?			
OBJECTIVE:	To increase EEO participation during planning/discussion on the above topics.			
RESPONSIBLE OFFICIAL:	EEO Manager, CPAC Chief, Senior Leaders			
DATE OBJECTIVE INITIATED:	10/1/2020			
TARGET DATE FOR COMPLETION OF OBJECTIVE:	9/30/2021			
PLANNED ACTIVITIES TOWARD	COMPLETION OF OBJECTIVE:	TARGET DATE (Must be specific)		
REPORT OF ACCOMPLISHMENTS	and MODIFICATIONS TO OBJECTIVE:	TARGET DATE (Must be specific)		

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

715-01 PART I EEO Plan To Eliminate Identified Barrier

FY 2020, CENE	
STATEMENT OF CONDITION THAT WAS A TRIGGER FOR A POTENTIAL BARRIER:	
BARRIER ANALYSIS	
STATEMENT OF IDENTIFIED BARRIER:	
OBJECTIVE:	
RESPONSIBLE OFFICIAL:	EEO Manager
DATE OBJECTIVE INITIATED:	10/1/2020
TARGET DATE FOR COMPLETION OF OBJECTIVE:	9/30/2021

EEOC FORM	
715-01 PART I	
EEO Plan To Eliminate Identified Barrier	

TARGET DATE (Must be specific)

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

715-01 PART J Special Program Plan for the Recruitment, Hiring, and Advancement of Individuals With Targeted Disabilities

Part I Department	1. Agency	,	1	. Departme	ent of the A	rmy				`		
of Agency Information	1.a. 2 nd Le	evel Compo	nent 1	1.a. USACE, New England District								
	1.b. 3 rd Level or lower			1.b.								
	Enter Actual Number at the			beginnir	g of FY.	en	end of FY.			Net Change		
Part II Employment Trend and				lumber	%	Number	- %	Nu	ımber	%		
Special Recruitment for	Total Wor	Total Work Force			100.00%	5	44 100.	.00%	26	5.01%		
for Individuals With Targeted Disabilities	Reportable Disability			35	6.75%		29 5.	33%	-6	-17.14%		
	Targeted I	Targeted Disability*			0.38%		2 0.	36%	0	0.00%		
	* If the rate of change for persons with targeted disabilities is not equal to or greater than the rate of change for the total workforce, a barrier analysis should be conducted (see below).											
	Total Number of Applications Received From Persons With Targeted Disabilities during the reporting period.									0		
	* If the rate of change for persons with targeted disabilities is not equal to or greater than the rate of change for the total workforce, a barrier analysis should be conducted (see below).											
		Number of reporting		ns of Indiv	viduals wit	h Targete	d Disabili	ties		0		
Part III Parti	cipation R	ates In Ag	ency Em	ployment	Programs							
Other		TOTAL	Reportable Disability		Targeted Disability		Not Identified		No Disability			
	Employment/Personnel Programs		#	%	#	%	#	%	#	%		
3. Competitive Promotions	!	59	6	10.16 %	_ 2	3.38%	9	15.25 %	43	72.88 %		
4. Non-Compet Promotions	itive	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
5. Employee Ca Development Pro		521	25	4.79%	2	0.38%	38	7.29%	450	86.37 %		
5.a. Grades 5 -	12	384	25	6.51%	2	0.52%	31	8.07%	320	83.33		
5.b.Grades 13 -	14	133	3	2.25%	0	0.00%	9	6.76%	120	90.22		
5.c. Grade 15/S	SES	7	0	0.00%	0	0.00%	0	0.00%	7	100.00		

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

6. Employee Recognition and Awards	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	
6.a. Time-Off Awards (Total hrs awarded)	1	0	0.00%	0	0.00%	0	0.00%	1	100.00 %	
6.b. Cash Awards (total \$\$\$ awarded)	0	0	0.00%	0	0.00%	0	0.00%	, O	0.00%	
6.c. Quality-Step Increase	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	
EEOC FORM 715-01 Part J	Specia	Special Program Plan for the Recruitment, Hiring, and Advancement of Individuals With Targeted Disabilities								
Part IV Identification and Elimination of Barriers	8			_						
Part V										

Appendix A Definitions

- The following definitions apply to Management Directive 715: Applicant: A person who
 applies for employment.
- **Applicant Flow Data:** Information reflecting characteristics of the pool of individuals applying for an employment opportunity.
- **Barrier:** An agency policy, principle, practice or condition that limits or tends to limit employment opportunities for members of a particular gender, race or ethnic background or for an individual (or individuals) based on disability status.
- **Disability:** For the purpose of statistics, recruitment, and targeted goals, the number of employees in the workforce who have indicated having a disability on an Office of Personnel Management Standard Form (SF) 256. For all other purposes, the definition contained in 29 C.F.R. § 1630.2 applies.
- **Civilian Labor Force (CLF):** Persons 16 years of age and over, except those in the armed forces, who are employed or are unemployed and seeking work.
- **EEO Groups:** Members of groups protected under Title VII of the Civil Rights Act and other Federal guidelines. Includes: White Men, White Women, Black Men, Black Women, Hispanic Men, Hispanic Women, Asian Men, Asian Women, Native American Men, and Persons with Disabilities.
- **Employees:** Members of the agency's permanent or temporary work force, whether full or part-time and whether in competitive or excepted service positions.
- **Employment Decision:** Any decision affecting the terms and conditions of an individual's employment, including but not limited to hiring, promotion, demotion, disciplinary action and termination.
- **Feeder Group or Pool:** Occupational group(s) from which selections to a particular job are typically made.
- **Federal Categories (Fed9)**: For the first time EEOC is requiring agencies to report their workforce data by aggregating it into nine employment categories. These categories are more consistent with those EEOC uses in private sector enforcement and will permit better analysis of trends in the federal workplace than previous categories used. The Commission has created a Census/OPM Occupation Cross-Classification Table by OPM Occupational Code (crosswalk) which assists agencies in determining the category in which to place a position through use of the position's OPM or SOC codes or the OPM or Census Occupation Title. The crosswalk may be accessed at the Commission's website:

http://www.eeoc.gov/federal/715instruct/00-09opmcode.html. This crosswalk is intended as general guidance in cross-classifying OPM occupational codes to the EEO nine categories. Agencies are encouraged to contact EEOC with specific questions about what category might be appropriate for their particular occupations.

The nine job category titles are:

- Officials and Manager Occupations requiring administrative and managerial personnel who set broad policies, exercise overall responsibility for execution of these policies, and direct individual offices, programs, divisions or other units or special phases of an agency's operations. In the federal sector, this category is further broken out into four sub-categories: (1) Executive/Senior-Level,(2)Mid-Level,(3) First-Level and (4)Other. When an employee is classified as a supervisor or manager, that employee should be placed in the Officials and Managers category rather than in the category in the crosswalk that they would otherwise be placed in based on their OPM occupational code. Those employees classified as supervisors or managers who are at the GS-12 level or below should be placed in the First-Level sub-category of Officials and Managers, those at the GS-13 or 14 should be in the Mid-Level sub-category, and those at GS-15 or in the SES should be in the Executive/Senior-Level sub-category. An agency may also choose to place employees who have significant policy-making responsibilities, but do not supervise other employees, in these three sub-categories. The fourth sub-category, called "Other" contains employees in a number of different occupations which are primarily business, financial and administrative in nature, and do not have supervisory or significant policy responsibilities. For example, Administrative Officers (OPM Code 0341) are appropriately placed in the "Other" sub-category.
- Professionals Occupations requiring either college graduation or experience of such kind and amount as to provide a comparable background. Includes: accountants and auditors, airplane pilots and navigators, architects, artists, chemists, designers, dietitians, editors, engineers, lawyers, librarians, mathematicians, natural scientists, registered professional nurses, personnel and labor relations specialists, physical scientists, physicians, social scientists, teachers, surveyors and kindred workers.
- Technicians Occupations requiring a combination of basic scientific knowledge and manual skill which can be obtained through two years of post-high school education, such as is offered in many technical institutes and junior colleges, or through equivalent on-the-job training. Includes: computer programmers, drafters, engineering aides, junior engineers, mathematical aides, licensed, practical or vocational nurses, photographers, radio operators, scientific assistants, technical illustrators, technicians (medical, dental, electronic, physical science), and kindred workers.
- **Sales** Occupations engaging wholly or primarily in direct selling. Includes: advertising agents and sales workers, insurance agents and brokers, real estate agents and brokers, stock and bond sales workers, demonstrators, sales workers and sales clerks, grocery clerks, and cashiers/checkers, and kindred workers.

- Administrative Support Workers Includes all clerical-type work regardless of level of difficulty, where the activities are predominantly non-manual though some manual work not directly involved with altering or transporting the products is included. Includes: bookkeepers, collectors (bills and accounts), messengers and office helpers, office machine operators (including computer), shipping and receiving clerks, stenographers, typists and secretaries, telegraph and telephone operators, legal assistants, and kindred workers.
- **Craft Workers** (skilled) Manual workers of relatively high skill level having a thorough and comprehensive knowledge of the processes involved in their work. Exercise considerable independent judgment and usually receive an extensive period of training. Includes: the building trades, hourly paid supervisors and lead operators who are not members of management, mechanics and repairers, skilled machining occupations, compositors and typesetters, electricians, engravers, painters (construction and maintenance), motion picture projectionists, pattern and model makers, stationary engineers, tailors, arts occupations, hand painters, coaters, bakers, decorating occupations, and kindred workers.
- Operatives (semiskilled) Workers who operate machine or processing equipment or perform other factory-type duties of intermediate skill level which can be mastered in a few weeks and require only limited training. Includes: apprentices (auto mechanics, plumbers, bricklayers, carpenters, electricians, machinists, mechanics, building trades, metalworking trades, printing trades, etc.), operatives, attendants (auto service and parking), blasters, chauffeurs, delivery workers, sewers and stitchers, dryers, furnace workers, heaters, laundry and dry cleaning operatives, milliners, mine operatives and laborers, motor operators, oilers and greasers (except auto), painters (manufactured articles), photographic process workers, truck and tractor drivers, knitting, looping, taping and weaving machine operators, welders and flame cutters, electrical and electronic equipment assemblers, butchers and meat cutters, inspectors, testers and graders, hand packers and packagers, and kindred workers.
- **Laborers** (unskilled) Workers in manual occupations which generally require no special training who perform elementary duties that may be learned in a few days and require the application of little or no independent judgment. Includes: garage laborers, car washers and greasers, grounds keepers and gardeners, farm workers, stevedores, wood choppers, laborers performing lifting, digging, mixing, loading and pulling operations, and kindred workers.
- Service workers Workers in both protective and non-protective service occupations. Includes: attendants (hospital and other institutions, professional and personal service, including nurses' aides, and orderlies), barbers, char workers and cleaners, cooks, counter and fountain workers, elevator operators, firefighters and fire protection, guards, door-keepers, stewards, janitors, police officers and detectives, porters, waiters and waitresses, amusement and recreation facilities attendants, guides, ushers, public transportation attendants, and kindred workers.
- **Fiscal Year:** The period from October 1 of one year to September 30 of the following year.

- **Goal:** Under the Rehabilitation Act, an identifiable objective set by an agency to address or eliminate barriers to equal employment opportunity or to address the lingering effects of past discrimination.
- **Major Occupations:** Agency occupations that are mission related and heavily populated, relative to other occupations within the agency.
- Onsite Program Review: Visit by EEOC representatives to an agency to evaluate the agency's compliance with the terms of this Directive and/or to provide technical assistance.
- Reasonable Accommodation: Generally, any modification or adjustment to the work environment, or to the manner or circumstances under which work is customarily performed, that enables an individual with a disability to perform the essential functions of a position or enjoy equal benefits and privileges of employment as are enjoyed by similarly situated individuals without a disability. For a more complete definition, see 29 C.F.R. § 1630.2(o). See also, EEOC's Enforcement Guidance on Reasonable Accommodation and Undue Hardship under the Americans with Disabilities Act, No. 915.002 (October 17, 2002).
- **Relevant Labor Force:** The source from which an agency draws or recruits applicants for employment or an internal selection such as a promotion.
- **Section 501 Program:** The affirmative program plan that each agency is required to maintain under Section 501 of the Rehabilitation Act to provide individuals with disabilities adequate hiring, placement, and advancement opportunities.
- **Section 717 Program:** The affirmative program of equal employment opportunity that each agency is required to maintain for all employees and applicants for employment under Section 717 of Title VII.
- **Selection Procedure:** Any employment policy or practice that is used as a basis for an employment decision.
- **Special Recruitment Program:** A program designed to monitor recruitment of, and track applications from, persons with targeted disabilities.
- Targeted Disabilities: Disabilities that the federal government, as a matter of policy, has identified for special emphasis in affirmative action programs. They are: 1) deafness;
 2) blindness;
 3) missing extremities;
 4) partial paralysis;
 5) complete paralysis;
 6) convulsive disorders;
 7) mental retardation;
 8) mental illness;
 and 9) distortion of limb and/or spine.
- Technical Assistance: Training, assistance or guidance provided by the EEOC in writing,

over the telephone or in person.

• **Under representation:** Result of conditions in which the representation of EEO groups is lower than expected.

DATABASE NOTES

- 1. The data for this report reflects the organization as of 31 August 2018. The HR database of record, the Defense Civilian Personnel Data System (DCPDS), was used to obtain the data. It is recognized that the HR database contains anomalies that affect data reporting. The variance didn't appear severe enough to affect the calculations.
- 2. Applicant pool dataset is not available, limiting conclusions on data tables.
- 3. Manifested Imbalances and Conspicuous Absences (MICA) are the correct terms required by federal rulings to describe the term "under representation". Manifested Imbalances indicate that although women and minorities are present, their representation is below the CLF. Conspicuous Absences refers to an absence of women and/or minorities.
- 4. Because the HR data system has not been retooled to meet MD 715 requirements, and OPM has not issued an authorization for the retooling, many data points in the accompanying data tables will not consistently sum to the total Army workforce. This is especially true in the calculations for persons with disabilities. The reportable codes used by EEOC vary from those in the HR data system in that some codes were excluded. Because of this exclusion, many of the data tables will not sum to the total Army workforce. In addition, many of the tables that capture data on RNO groups, because of the variety of pay plans used in Army do not fit into the aspects of "GS" or "Wage Grade" equivalents. Therefore, many of those data points were excluded.

Appendix B Data Tables

			ľ	Table A	1: ТОТА	L WOR	KFOR	Table A1: TOTAL WORKFORCE - Distribution by Race/Ethnicity and Sex by FY (CENE, FY 2020)	ution by Ray Y 2020)	ce/Ethr	icity an	d Sex by	FY				
									RACE/	ETHNICIT	(Non-His	RACE/ETHNICITY (Non-Hispanic or Latino)	stino)				No. Come
Employment Tenure		Total Employees		Hispanic or La	or Latino	Wh	White	Black or African American	an American	Asi	Asian	Native H	Native Hawaiian or Other Pacific Islander	American Indian or Alaskan Native	Indian or Native	Two or more races	re races
	All	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female
Total Prior FV#	528	335	193	9	7	311	172	4	4	4	ď		-	-	C	7	٢
Total Prior FY%	100.00% 63.44%	63.44%	36.	1.13%	1.32%	58.	32.	0.75%	1.13%	1.13	0.94	0000	0.18%	0.18%	0000	1 37%	0.37%
Total Current FY#	553	354		9				S	7			0	1	1	0	5	2
Total Current FY%	100.00% 64.01% 35.98%	64.01%	35.98%	1.08%	1.26%		32.18%	0.90%	1.26%	1.26%	0.72%	0.00%	0.18%	0.18%	0.00%	0.90%	0.36%
General CLF% (2010)	100.00%	53.20%	53.20% 46.80%	6.20%	4.50%	39.00%	33.70%	4.80%	5.70%		1.70%	0.10%	0.10%	ŀ	0.30%	0.80%	0.80%
Difference #	25	19	9	0				1	1	1	-1	0	0	0	0	-2	0
Ratio Change%	0.00%		-0.57%	-0.05%	-0.06%	0.77%	-0.39%	0.15%	0.13%	0.13%	-0.22%	0.00%	0:00%	0.00%	0.00%	-0.42%	-0.01%
Net Change - %	4.73%	2.67%	3.10%	0.00%	0.00%	6.10%	3.48%	25.00%	16.66%	16.66%	-20.00%	0.00%	0:00%	0.00%	0.00%	-28.57%	0.00%
		ł															
Perm. Prior FY#	487	311	176	9	7	290	157	3	6	5	4	0	0	1	0	9	2
Perm. Prior FY%	100.00% 63.86% 36.13%	63.86%	36.13%	1.23%	1.43%	59.54%	32.23%	0.61%	1.23%	1.02%	0.82%	0.00%	0:00%	0.20%	0.00%	1.23%	0.41%
Perm. Current FY#	505	320	182	9	7	299		4	7	5	3	0	0	1	0	5	2
Perm. Current FY%	100.00% 63.74%	63.74%	36.25%	1.19%	1.39%	29.56%	32.47%	0.79%	1.39%	0.99%	%65.0	0.00%	0:00%	0.19%	0.00%	0.99%	0.39%
General CLF% (2010)	100.00% 53.20% 46.80%	53.20%	46.80%	6.20%	4.50%	39.00%	33.70%	4.80%	5.70%	1.90%	1.70%	0.10%	0.10%	0:30%	0.30%	0.80%	0.80%
Difference #	15			0	0	- 1		1	1	0	-1	0	0	0	0	-1	0
Ratio Change %	0.00%			-0.04%		- !		0.18%	0.16%	-0.03%	-0.23%	0.00%	0:00%	-0.01%	0.00%	-0.24%	-0.05%
Net Change %	3.08%	2.89%	3.40%	0.00%	0.00%	3.10%	3.82%	33.33%	16.66%	0.00%	-25.00%	0.00%	0.00%	%00'0	0.00%	-16.66%	0.00%
Temp Prior FY #	41	24	17	0	0			F	0	1	1	0	1	0	0	1	0
Temp Prior FY %	100.00%	58.5	41.46%	0.00%	0.00%	51.2	36.58%	2.43%	0.00%	2.43%	2.43%	0.00%	2.43%	0.00%	0.00%	2.43%	0.00%
Temp. Current FY #	51	34	17	٥	0	31	15	T	0	2	F	0	1	0	0 0	0	0
Temp Current FY %	100.00%	%99.99		0.00%	0.00%				0.00%		- 1	0.00%	1.96%		0.00%	0.00%	0.00%
General CLF% (2010)	100.00% 53.20%	53.20%	46.80%	6.20%	4.50%	39.00	33.70	4.80%	5.70%	1.90%	1.70%	0.10%	0.10%	0.30%	0.30%	0.80%	0.80%
Difference #	9	- 1		٥	- 1	- 1	- 1	0	0	1	0	0	0	0	0	-1	0
Ratio Change%	0.00%	- 1					- 1	-0.47%	0.00%	1.49%	1	0.00%	-0.47%	0.00%	0.00%	-2.43%	0.00%
Net Change %	24.39%	0.24%	0.00%	0.00%	0.00%	47.61%	0.00%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	-100.00%	0.00%
NAF Prior FY#	0		- 1		- 1			0	0		- 1	0	0	0	0	0	٥
NAF Prior FY%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
NAF Current FY#				0	- 1	0	- 1	0	0	0	0	0	0	0	0	0	0
NAF Current FY %	0.00%	0.00%	0.00%	0.00%				0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
General CLF% (2010)	100.00% 53.20% 46.80%	53.20%	46.80%	6.20%	4.50%	39.00%	33.70%	4.80%	5.70%	1.90%	1.70%	0.10%	0.10%	0.30%	0.30%	0.80%	0.80%
Difference #	٥	- 1		٥	0	- 1	0	0	0	0	0	0	0	0	0	0	0
Ratio Change%	0.00%			- 1	- 1		- 1	0.00%	0.00%			0.00%	0.00%		0.00%	0.00%	0.00%
Net Change %	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Two or more races 0.37% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100,00% 0.94% 0.00% 5.08% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% 0.00% 3.84% Male 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% American Indian or Male Female Alaskan Native 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.30% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.18% 0.00% 0.00% 0.00% 100.00% Table A4-1 : PARTICIPATION RATES ACROSS GENERAL SCHEDULE (GS) GRADES by Race/Ethnicity and Sex (CENE , FY 2020) 0.10% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.18% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% RACE/ETHNICITY (Non-Hispanic or Latino)
an Asian Other Pacific Islander Fermale 100.00% 100.00% 100.00% 0.00% \$600.0 \$6 Male 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.75% 0.00% 25.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 1.31% 0.90% 0.00% 0.00% Male Female 0.00% 0.00% 14.28% 0.00% 0.00% 0.00% 0.00% 0.00% 88.8 0.00% 1.90% 0.00% 0.00% 1.32% 28.57% 0.00% 4.16% 0.00% 0.00% 5.70% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 14.28% 1.32% 0.00% Black or African American Fernale 4.80% 0.00% 0.000% 0.000% 0.000% 0.000% 0.000% 0.000% 0.000% 0.94% 0.00% 0.00% 20.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 100.00% Male | 0.00% | 85.71% | 14.28% | 0.00% | 58.82% | 55.29% | 0.00% | 5.20% | 36.00% | 0.00% | 5.22% | 35.25% | 11.11% | 0.00% | 29.16% | 62.50% | 33.86% | 33.33% | 0.00% | 5.44% | 36.86% | 33.33% | 0.00% | 5.44% | 36.86% | 31.57% | 0.00% | 5.44% | 36.86% | 31.57% | 0.00% | 5.26% | 31.77% | 37.27% | 37.27% | 37.27% | 37.27% | 0.00% | 5.26% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 37.27% | 33.27% 0.56% 0.56% 3.40% 5.11% 0.56% 0.56% 10.79% 13.63% 33.70% Total Non Wage Grade Pay Plans |% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | Male Female White 39.00% 58.22% 0.00% 1.94% 3.24% 4.22% 1.62% 0.64% 0.64% 6.16% 8 1.32% 4.50% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 28.57% 0.00% 42.85% Hispanic or Latino Male Female 0.50% 0.00% 0.50% 0.00% 3.04% 0.00% 1.52% 0.00% 1.52% 0.00% 8.12% 0.00% 0.50% 0.00% 10.65% 16.66% 2.03% 16.66% 15.22% 0.00% 27.41% 66.66% 1.13% 6.20% | Marcolar 12.47% 10.84% 15.22% 28.73% 29.51% 27.41% 20.79% 20.18% 21.82% Female 37.24% 2.53% 197 46.80% Total Employees 0.18% 0.00% 1.32% 1.80% 3.21% 3.31% 4.72% 4.21% 4.53% 0.60% 0.56% 0.60% Male 53.20% 62.75% 6.62% 1.32% 1.80% 100.00% 4.91% 529 529 100.00% ₹ 8 8 8 8 8 8 8 88888888888 # # G5/GM, and Related Grades Total Non Wage Grade Pay Plans Total Non Wage Grade Pay Plans General CLF 2000 Grade - 12 Grade - 13 Grade - 14 Grade - 15 Grade - 14 Grade - 15 Grade - 10 Grade - 11 Grade - 10 Grade - 11 Grade - 12 Grade - 13 Grade - 15 Grade - 14 Grade - 5 Grade - 8 Grade - 4 Grade - 6 Grade - 5 Grade - 6 Grade - 8 Grade - 4 Grade - 2 Grade - 3 Grade - 7 Grade - 9 Grade - 3 Grade - 4 Grade - 7 Grade - 9 Grade - 2 Grade - 5 Grade - 6 Grade - 7 Grade - 8 Grade - 9 Grade - 3 Grade -Grade -

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Table A3-1-1: OCCUPATIONAL GROUPS - Distribution by Race/Ethnicity and Sex (CENE, FY 2020)

	Date of the	Section of the second	Over State and Company	and the state of t	0.000	William William III	2	(CENE, F	FY 2020)	The second second								
								California 1705	SALES TOTAL STATE	Z Y	CE/EIN	IICII Y (IV	on-Hispan	. t				
Occupational Groups		Total	Total Employees		Hispanic or Latino	or Latino	White	ite	Black or African American	an American		Asian	Native I Other Pa	Native Hawaiian or Other Pacific Islander	American Indian or Alaskan Native	Indian or Native	Two or more races	ore races
		₽.	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female
Officials and Managers	##	105	62	43	0	2	58	38	3					0	0	0	0	0
Professionals	#	314	194	120	- 5	2	182	111	1	m			0		0	0	1	1
Technicians	#	35	32	3	1	1	29		0	0	0	0 0	0		0	0	2	0
Administrative Support Workers	*	14	m	11	0	2	2		0	3		0 (H	0	0	1
Craft Workers	#	11	10	1	0	0	10		0	0		0	0		0	0	0	0
Operatives	#	5	5	0	0	0	S		0			0	0		0	0	0	0
Laborers and Helpers	#	2	2	0	0	0	2		0					0	0	0	0	0
Service Workers	*	9	45	20	0	0	41	18	1			1	0		0	0	2	0
n/a	*	2	1	1	0	0	1	0	0	1		0			0	0	0	0
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	L	T						L										
Officials and Managers	% 100.00%	0.00%	59.04% 40.95%	40.95%	0.00%	1.90%	55.23%	36.19%	2.85%	2.85%	0.95%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Officials and Managers CLF 2010	% 100.00%	0.00%	61.40% 38.60%	38.60%	3.30%						1				0.20%	П	0.70%	0.50%
Professionals	% 100	100.00%	61.78% 38.2	38.21%	1.59%	0.63%	57.96%				_				0.00%	ı	0.31%	0.31%
Professionals CLF 2010	% 100	100.00%	46.30% 53.7	53.70%	2.29%	2.80%	37.10%	42.30%	2.70%	4.90%	3.20%	2.60%	0.00%		0.20%	0.30%	0.60%	0.80%
Technicians	% 100	100.00%	91.42%	8.57%	2.85%	2.85%	82.85%	5.71%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.71%	0.00%
Technicians CLF 2010	% 100.00%	0.00%	42.20%	57.80%	3.30%	3.40%	32.20%	43.20%	3.40%	7.60%	2.20%	2.40%	0.10%		0.30%	0.40%	0.70%	0.90%
Administrative Support Workers	% 100	100.00%	21.42%	78.57%	0.00%	14.28%	14.28%	57.14%	0.00%	0.00%	0.00%		L		7.14%		0.00%	7.14%
Administrative Support Workers CLF 2010	% 100.00%	_	24.40%	75.60%	2.90%	6.70%	16.50%	26.30%	3.30%		1.00%			0.10%	0.10%		0.40%	1.20%
Craft Workers	% 100.00%	_	%06.06	%60.6	0.00%	0.00%	90.90%	%60.6	0.00%	0.00%	0.00%	_			0.00%	П	0.00%	0.00%
Craft Workers CLF 2010	% 100.00%		94.50%	2.50%	11.90%	0.60%	72.50%	3.90%	6.20%	0.60%	1.50%		0.10%	0.00%	0.80%		1.40%	0.00%
Operatives	% 10t		100.00%	0.00%	0.00%	%00:0	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operatives CLF 2010	% 100.00%	%00.0	71.80% 28.20	28.20%	10.80%		48.40%	16.30%	8.90%	4.50%	2.00%	1.60%	0.10%	0.00%	0.50%	0.20%	1.10%	0.30%
Laborers and Helpers	% 100	_	100.00%	0.00%	0.00%		100.00%	0.00%	0.00%	%00'0	0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Laborers and Helpers CLF 2010	% 100.00%	0.00%	85.10% 14.90%	14.90%	21.50%	3.10%	50.20%	9.40%	10.00%	7.60%	1.20%	90.30%	0.10%	0.00%	0.80%	0.10%	1.40%	0.20%
Service Workers	% 100	100.00%	69.23% 30.7	30.76%	0.00%			27.69%	1.53%		1.53%		0.00%	1.53%	0.00%	0.00%	3.07%	0.00%
Service Workers CLF 2010	% 100	100.00%	40.60% 59.40%	59.40%	6.60%		25.00%	38.00%	6.20%	809.6			0.10%	0.10%	0.40%	0.50%	0.90%	1.20%
n/a		100.00%	50.00% 50.00	20.00%	0.00%		20.00%		0.00%	20.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
n/a CLF 2010	%	0.00%	0.00%	0.00%	0.00%		0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	%00:0	0.00%	0.00%	0.00%	0.00%
Total	% 100	100.00%	64.01% 35.98%	35.98%	1.08%	1.26%	59.67%	32.18%	0.90%	1.26%	1.26%	0.72%	%00.0	0.18%	0.18%	0.00%	0.90%	0.36%
General CLF 2010	% 100.00%	%00.0	53.20% 46.80	46.80%	6.20%	4.50%	39.00%	33.70%	4.80%	802'5	1.90%	1.70%	0.10%	0.10%	0.30%	0.30%	0.80%	0.80%
Administrative Support Workers	_[2.53%	0.84%	5.52%	0.00%	'''	0.60%	- 1	0.00%			- 1			100.00%	0.00%	0.00%	20.00%
Craft Workers		1.98%	2.82%	0.50%	0.00%	0.00%	3.03%	0.56%	0.00%	0.00%	0.00%	0.00%	0.00%	%00'0	0.00%	0.00%	0.00%	0.00%
Laborers and Helpers		0.36%	0.56%	0.00%	0.00%		0.60%	0.00%	0.00%	0.00%	0.00%	%00.0	0.00%	%00:0	0.00%	0.00%	0.00%	0.00%
n/a		0.36%	0.28%	0.50%	0.00%	%00'0	0.30%	0.00%	0.00%	14.28%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Officials and Managers		18.98%	17.51% 21.60%	21.60%	0.00%		17.57%	21.34%	%00:09	42.85%	14.28%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operatives		%06.0	1.41%	0.00%	0.00%		1.51%		0.00%		%00.0	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Professionals		26.78%	54.80% 60.30%	60.30%	83.33%	28.57%	55.15%	62.35%	20.00%	42.85%	71.42%	, 75.00%	0.00%	0.00%	0.00%	0.00%	20.00%	20.00%
Service Workers		11.75%	12.71% 10.05	10.05%	0.00%		12.42%	10.11%	20.00%	0.00%	14.28%	25.00%	0.00%	100.00%	0.00%	0.00%	40.00%	0.00%
Technicians		6.32%	9.03%	1.50%	16.66%	14.28%	8.78%	1.12%	0.00%	0.00%	0.00%	90.00%	0.00%	0.00%	0.00%	0.00%	40.00%	0.00%
Total	% 100	100.00%	64.01% 35.98	35.98%	1.08%	1.26%	29.67%	32.18%	0.90%	1.26%	1.26%	0.72%	0.00%	0.18%	0.18%	0.00%	0.90%	0.36%
																ł]

Table A6-1: DISTRIBUTION BY MAJOR OCCUPATIONS Distribution by Race/Ethnicity and Sex

Particular Par						į	(C	CENE, FY 2020)	2020)	•		•						
Maile Finnale Maile Fi							A Depart of the	SHAPE OF	The second second	RAC	E/ETHNIC	ITY (Non	-Hispanic	or Latino)				
All Holais Fernials Mais Comp. CODDS	Job Title/Series	4	otal Employ	ees	Hispanic o	r Latino	Whi		Black or Afric	an American	Asi		Native Ha Other Pacif	waiian or ic Islander	American Alaskan	Indian or Native	Two or m	ore races
100.0006 15.5666 44.3784 1.2696 1.2096 1.2096 1.2096 1.2096 0.0096		8	Male	Female	Male	Female	Male	Female	Male	Female	TOTAL STREET	Female	Male	Female	Male	Female	Male	Female
100.000 55.566 44.106 1.909 0.948 53.778 2.4248 0.0096 0.	401 - GEN NATURAL RESOURCES MGMT AN	L			1	1	57	45	0	1	0	0	0	0	0	0	H	0
100 100					0.94%	0.94%	53.77%	42.45%	%00:0	0.94%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.94%	0.00%
100.00% 57.54% 27.54%				1 1	1.90%	2.10%	47.30%	35.00%	1.20%	1.80%	4.10%	4.30%	0.00%	0.00%	0.40%	0.20%	0.90%	0.60%
100.0006 25.546 27.456 21.456 21.000 20.000					ر	-	7.3	25		-	U	-	-		-		1	-
100,000% 62,23% 30,000% 0.00	VIL ENGINEERING	1001	77.5	ㅗ	1 96%	2 000	65 68%	24 50%	0000	7686 0	7 90%	7 000	0 00	0 00	0 00	0000	2 80	T 0 000
100,000% 61,24% 31,24% 31,000% 0.00%			_		2 70%	2000	74 108	7 508/	2000	2000	4,00%	90.70	8 8	0000	0.00%	0.00%	8 6	0.30%
100,000% 57,89% 42,10% 5.26% 0.00%					9.70%	200	74.10%	7.30%	2.30%	0.00%	804.	T.10%	0.00%	%00.00 0.00%	0.30%	0.10%	1.30%	0.20%
100.00% 69.23% 30.76% 0.00%					0	0	41	18	1	0	1	П	0	1	0	0	2	0
0.00% 0.00% <th< td=""><td>Percent</td><td></td><td>L</td><td></td><td>0.00%</td><td>0.00%</td><td>63.07%</td><td>27.69%</td><td>1.53%</td><td>0.00%</td><td>1.53%</td><td>1.53%</td><td>0.00%</td><td>1.53%</td><td>0.00%</td><td></td><td>3.07%</td><td>0.00%</td></th<>	Percent		L		0.00%	0.00%	63.07%	27.69%	1.53%	0.00%	1.53%	1.53%	0.00%	1.53%	0.00%		3.07%	0.00%
100.00% 57.88% 42.10% 5.26% 0.00% 47.36% 42.10% 5.26% 0.00%	33-909X - Lifeguards and Other Protective S	Ш			0.00%	0.00%	0.00%	0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
National Column National C																		
100 100					1	0	6	80	1	0	0	0	0	0	0	0	0	0
Other % 100 00% 65 60% 34.40% 1.70% 45.40% 12.90% 1.60% 1.60% 1.60% 1.60% 0.00					2.26%	0.00%	47.36%	42.10%	8.26%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%	0.00%
F 18 18 12 12 12 13 13 13 13 14 15 15 15 15 15 15 15				- 1	2.20%	1.70%	45.40%	22.90%	1.60%	1.40%	15.30%	7.80%	0.00%	0.00%	0.10%	0.10%	0.80%	0.60%
1											70							
No. 100.00% 100.00%					0	0	12	9	0	0	0	0	0	0	0	0	0	0
Fig. 100.00% 75.80% 24.10% 1.80% 0.50% 20.60% 1.70% 1.00% 2.00% 0.	Percent			- 1	0.00%	0.00%	%99.99	33.33%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Fig. 16 16 16 10 14 14	19-2040 - Environmental Scientists and Geo			- 1	1.80%	0.90%	%00.69	20.60%	1.70%	1.00%	2.00%	0.90%	0.00%	0.00%	0.40%	0.30%	0.70%	0.40%
H						1							7					
10,000 100,009 100,009 10,009 1,009				┙	F	이	14	0	0	0	ı	0	0	0	0		г	0
ians, Except (% 100.00% 80.90% 13.10% 6.10% 1.60% 62.30% 13.00% 5.70% 2.20% 5.10% 1.80% 0.10% 0.00% 0.40% 0.10% 0.	Percent		'''	_	6.25%	0.00%	87.50%	0.00%	0.00%	0.00%	- 1	0.00%	0.00%	0.00%	0.00%		6.25%	0.00%
National 16 16 0 0 0 16 0 0 0 0 0 0 0 0 0	17-3020 - Engineering Technicians, Except C			- 1	6.10%	1.60%	62.30%	13.00%	5.70%	2.20%	5.10%	1.80%	0.10%	0.00%	0.40%	0.10%	1.10%	0.40%
100,000 100,																		
100,00% 100,	DNSTRUCTION CONTROL TECHNICAL	-	16		Б		19	•	О		0	<u> </u>	0	0	0	0	0	0
Harding Inspect 100,00% 90,20% 9,80% 5,50% 0,80% 74,50% 7,20% 6,50% 1,40% 1,50% 0,10% 0,10% 0,00% 0,70% 0,00%	Percent	% 100.00%			0.00%		100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
# 15 8 7 0 8 6 0 0 1 0	47-4011 - Construction and Building Inspect	% 100.003	1		5.50%	0.80%	74.50%	7.20%	6.50%	1.40%	1.50%	0.10%	0.10%	0.00%	0.70%	0.10%	1.20%	0.10%
# 15 8 7 0				ľ	ľ	1	1	1	1		1	1						
with Engineers, Including States, and Community 53.33% 46.66% 0.00% 0					٦	5	- 1	٥	О	٦	5	7	9	ō	0			0
us Engineers, Includit % 0.00% 0.0		<u> 티</u>		۱,	0:00%	0.00%	53.33%	40.00%	0.00%	0.00%	0.00%	%99.9	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Agents, Except Whole % 100.00% 2.00% 6.66% 1.50% 1.00% 0.0	17-2XXX - Miscellaneous Engineers, Includir			ı	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Agents, Except Whole % 100.00% 2.00% 0.0						1												
Function				- 1	0	ᆔ	7	2	П	1	0	0	0	0	0	0	0	0
- Purchasing Agents, Except Whole % 100.00% 47.00% 53.00% 5.300% 2.90% 3.20% 3.20% 3.20% 2.50% 47.70% 2.50% 4.70% 1.00% 1.00% 1.00% 0.00%				- 1	0.00%	99.9	13.33%	%99.99	99.9	99.9		0.00%	0.00%	0.00%	0.00%		0.00%	0.00%
(EALTY # 12 5 7 0 0 3 5 1 2 1 0 </td <td>13-1023 - Purchasing Agents, Except Whole</td> <td></td> <td></td> <td>- 1</td> <td>2.90%</td> <td>3.20%</td> <td>39.80%</td> <td>42.70%</td> <td>2.50%</td> <td>4.70%</td> <td>1.00%</td> <td>1.30%</td> <td>0.00%</td> <td>0.10%</td> <td>0.20%</td> <td>0.30%</td> <td>0.40%</td> <td>0.80%</td>	13-1023 - Purchasing Agents, Except Whole			- 1	2.90%	3.20%	39.80%	42.70%	2.50%	4.70%	1.00%	1.30%	0.00%	0.10%	0.20%	0.30%	0.40%	0.80%
FEALTY # 12 5 7 0 0 3 5 1 2 1 0 </td <td></td> <td>,</td> <td></td> <td></td> <td></td> <td></td> <td></td>													,					
Property, Real Estate, and Commul % 100.00% 41.66% 58.33% 0.00% 0.				- 1	0	0	3	S	1	2	1	0	0	0	0	0	0	0
0.00% 0.00%		Ħ			0.00%	0.00%	25.00%	41.66%	8.33%	16.66%	8.33%	0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%
	Nov-41 - Property, Real Estate, and Commu				0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

817 - SUBVEV TECHNICAL	#	12	1-	-	-	-	10	-	7	1						-		6
	" 100 00%		┸	2 23%	2 %	2 80	22 2307	0 220%	8000	2000	Š	Š	0		0	ò	7 /000	2
Commission and Manager Tochnicia	2 2		L	2000	2000	2000	70.00	7 1000	2000	9000		丄				80.0	0.33%	0.00%
בייייים איים אביייים איים איים איים איים	9 8		.1 3	8000	80.5	8,00	73.00%	V.TO.	4.70%	0.90%					1.10%	0.10%	T.00%	0.20%
2150 - TRANSPORTATION OPERATIONS	##	11	10	1	0	0	St	П	0	0		0	0	0	0	0	0	0
Percent	% 100.	100.00% 90.	%06.06	%60.6	0.00%	%00.0	%06.06	%60.6	0.00%	0.00%	0.00%	% 0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%
13-11XX - Other Business Operations Specia %	%	- 1		0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	%00.0	%00.0	%00.0	0.00%	0.00%	%00.0	0.00%
340 - PROGRAM MANAGEMENT	11	101	~	+	-	-	×	1	-						-	-	-	
	-	ı		20.00%	0.00%	0.00%	80.00%	20.00%	0.00%	0.00%	0.00	0.00	0.00	00.00	0.00	0.00	0.00%	0.00%
(- Other Business Operations Specia		_	1	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	1						0.00%	0.00%
	Ш	ı	1 1	0								1						
341 - ADMINISTRATIVE OFFICER	#	6	2	7	0	0	1	7	1	0		0	0	0	0	0	0	0
Percent	ĭ		ш	%//.//	0.00%	0.00%	11.11%	77.77%	11.11%	0.00%	Ш	Ш		%00.0	0.00%	0.00%	0.00%	0.00%
13-11XX - Other Business Operations Specia %		0.00%	0.00%	%00.0	0.00%	0.00%	0.00%	%00.0	0.00%	0.00%	0.00%	%00.0	%00.0	%00.0	0.00%	0.00%	0.00%	0.00%
		1	1	1						i								
ANAGEMENT AND PROGRAM ANAL	$\overline{}$	- 1	- 1	7	0	П	2	9	0	0			0	0 0	0	0	0	0
	% 100.	100.00% 22.	22.22% 7	77.77%	0.00%	11.11%	22.22%	%99.99	0.00%	0.00%	0.00%	%00.0	%00.0	%00.0	0.00%	0.00%	%00.0	0.00%
13-1111 - Management Analysts	% 100	- 1	- 1	8.60%	2.00%	1.60%	52.50%	31.10%	2.50%	3.30%	3.40%	1.90%	%00.0	0.00%	0.10%	0.10%	0.80%	0.50%
		1	\dashv	1														
NERAL ATTORNEY	#	_	- 1	4	0	0	S	4	0	0	- 1	- 1		0	0	0	0	0
	% 100.00%	_	- 1	44.44%	0.00%	%00:0	55.55%	44.44%	0.00%	0.00%	- 1		ı			0.00%	%00.0	0.00%
23-1011 - Lawyers	% 100 100	100.00% 71.	71.30% 2	28.70%	2.00%	1.20%	65.20%	23.90%	2.00%	1.90%	1.20%	7.00%	%00.0	0.00%	0.10%	0.10%	0.60%	0.40%
		+	+															
AAINTENANCE MECHANIC	##	_1		- 1	0	0	7	-	0	0		0		0	0	ō	0	0
Percent	% 100	_	- 1		0.00%	%00.0	87.50%	12.50%	0.00%	0.00%					0.00%	0.00%	0.00%	0.00%
49-9042 - Maintenance and Repair Workers % 100.00%	% 100	_	92.90%	4.10%	12.10%	0.50%	70.10%	2.60%	9.10%	0.70%	2.10%	% 0.10%	6 0.10%	%00.0	0.80%	0.10%	1.70%	0.00%
		+	+	1		1												
OLOGY	##			-	0	0	2	1	0	0				0	0	0	0	0
Percent	% 100.00%		83.33% 10	16.66%	0.00%	%00.0	83.33%	16.66%	0.00%	0.00%				6 0.00%	0.00%	0.00%	%00:0	0.00%
19-1030 - Conservation Scientists and Fores % 100.00%	% 100			4.70%	1.40%	0.50%	79.50%	13.20%	1.80%	0.20%	0.30%	% 0.20%	%00.0	%00:0	1.30%	0.30%	1.00%	0.10%
			+	+		1	1											
303 - MISCELLANEOUS CLERK & ASSISTANT #	#		- 1	4		7	F		0	0				0	1	0	0	Ŧ
Percent	% 100 100		- 1	%99.99	0.00%	33.33%	16.66%	16.66%	0.00%	0.00%						0.00%	%00.0	16.66%
43-9199 - Office and Administrative Suppor % 100.00%	% 100.		26.60% 7.	73.40%	2.30%	2.80%	19.70%	54.70%	2.80%	8.90%	1.10%	2.30%	%00.0	6 0.10%	0.20%	0.50%	0.40%	1.20%
	- 1	+	+	+	1	1	†	1	,									
ECHANICAL ENGINEERING			- 1	7 2	3	3	7	7 2) 	O		_1			1	٥	0	٥
	100 100	L	"[33.33%	0.00%	0.00%	89.99	33.33%	0.00%	0.00%		i				0.00%	0.00%	0.00%
17-2141 - Mechanical Engineers	% 100.00%		93.40%	6.50%	3.10%	0.20%	79.00%	2.10%	3.00%	0.50%	6.80%	%09.0	0.10%	%00.0	0.20%	0.00%	1.10%	0.10%
		+	+	1	1	1	1	+	1								81	
5/86 - SMALL CKAFI OPEKATING	te 3	- 1	- 1	-	0	٥	5		0	0	_	- 1				0	0	٥
Percent	% 100.00%	- 1	83.33% 10	16.66%	0.00%	0.00%	83.33%	16.66%	0.00%	0.00%						0.00%	0.00%	0.00%
53-5020 - Ship and Boat Captains and Opera %	% 100 100		- 1	2.90%	3.50%	0.00%	87.40%	2.50%	2.40%	0.20%	0.70%	%0.10%	6 0.20%	0.00%	1.30%	0.00%	1.70%	0.00%
		+	+	+			1	1										
	#	4		0	0		4	0	0	0	- 1	- 1				٥	0	0
Percent	300.	% 100.00% 100.00%		0.00%	0.00%		100.00%	0.00%	0.00%	0.00%	- 1	- 1			_[0.00%	%00:0	0.00%
	% 100.	00% 54.		2.50%	6.30%	0.60%	71.00%	3.60%	11.20%	0.80%	2.40%	6 0.20%	0.20%	0.10%	1.40%	0.10%	1.70%	0.00%

Mail																			
Activited Screen Name Name			4	7	7	2	٦	7	7	5							2	0	0
ANCIOLI COMMISTRATION AND PER 1 100.00% 19.70% 20.30% 4.30% 1.30% 10.50% 15.30%			- 1	%00.0	20.00%	0.00%	0.00%	20.00%	20.00%	0.00%	0.00%	_		6 0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
MACCAL ADMINISTRATION AND PRIES 0.44 0.15 0.05 0.00 0		%		9.70%	20.30%	4.30%	1.30%	67.30%	16.30%	2.20%	0.50%			%00.0	%00.0	0.20%	0.00%	1.10%	0.40%
Figure Frequency Security Secu	501 - FINANCIAL ADMINISTRATION AND PRO	*	4	+	m	10	0	1	m	0					0	0	C	c	0
Financial Specialists, All Other M, 100.00M, 43.00M, 57.00M, 3.60M, 3.60M, 3.50M, 41.00M, 41.00M, 61.00M, 61.0	Percent	+		5.00%	75.00%	0.00%	0.00%	25.00%		0.00%	0.00%			0.00	0.00	000	0.00	0.00%	0000
Figure 19 Color Materials Scientists, M. 100.00% (G.70%) 3.0% (G.00%)			\vdash	3.00%	57.00%	3.60%	2.60%	33.00%		3.90%	6.80%							0.70%	0.70%
Chemists and Materials Scientists Si 00.00% 67.70% 32.30% 23.0% 1.00% 0.				0															
Chemists and Malterials Scientists M. 100 COMS. 100 C				•	4	٥	0	0		0	٦	_	_		0	0	0	0	0
Chemists and Materials Scientists 100 00% 67.70% 23.3% 23.0% 13.0% 52.0% 21.0% 4.20% 2.20% 2.20% 2.90% 6.30% 1.00%	Percent			0.00%	100.00%	0.00%	0.00%	0.00%		0.00%	0.00%			%00.0	0.00%	0:00%	%00'0	0.00%	0.00%
Chert Healthcare Practitioners and % 100.00% S0.00%	19-2030 - Chemists and Materials Scientists		ш	%02.2	32.30%	2.30%	1.60%	52.40%	ш	4.20%	2.20%	ш		%00.0	%00:0	0.20%	0.10%	0.70%	0.60%
The Name of Cucupation Name																			
State Colore Co	18 - SAFETY AND OCCUPATIONAL HEALTH M	-	4	2	2	0	1	2	1	0	٦	1) [0	0 0	0	0	0
Chiech relatitioners and % 100.00% (63.40%) 8.6.0% 3.6.0% 3.6.0% 1.80% (5.70% 28.50% 5.70% (3.50% 1.70%				%00.0	20.00%	0.00%	25.00%	20.00%		0.00%	0.00%	ᆫ	1	%00.0	%00.0	0.00%	0.00%	0.00%	0.00%
Public AFFAIRS # 4 1 3 0 1 1 2 0	29-9000 - Other Healthcare Practitioners an	% 10		3.40%	36.60%	3.60%	1.80%	50.70%		5.70%	4.10%				6 0.10%	0.60%	0.30%	1.00%	0.70%
Public Relations Specialists																			
No.	1035 - PUBLIC AFFAIRS	**	4	1	3	ō	1	1	2	0)) 0	0 0	0	0	0
Public Relations Specialists % 100.000% 38.30% 6.1.70% 2.30% 3.50% 3.18.0% 50.70% 2.50% 4.70% 0.90% 1.30% DNOMIST # 1 3 2 1 0 0 2 1 0 <			\Box	2.00%	75.00%	0.00%	25.00%	25.00%		0.00%	0.00%			% 0.00%	%00:0	0:00%	0.00%	0.00%	0.00%
PRAISING AND ASSESSING # 3 2 1 0 0 2 1 0 0 0 FRAISING AND ASSESSING # 3 2 1 0 0 2 1 0 0 0 PRAISING AND ASSESSING # 100.00% 66.66% 3.13% 0.00% 0.00% 2.00% 56.30% 2.160% 2.40% 5.00% 0.00% <				8.30%	61.70%	2.30%	3.50%	31.80%		2.50%	4.70%	Ш		%00.0	6 0.10%	0.20%	0.40%	0.60%	1.00%
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From the complete HTML STANDING READ STANDING READ STANDING READ STANDING READ STANDING AND ASSESSING # 100,00% 60,00% 10				2	1	0	0	2	1	0)) [0	0 0	0	0	0
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- Appraisers and Assessors of Real St. 100.00% 100.00% 0.00% 0.00% 100.00% 0.0		%		9.40%	30.60%	3.10%	2.00%	56.30%	- 1	3.20%	2.40%			%00.0	%00:0	0.40%	0.10%	1.10%	0.70%
PPRAISING AND ASSESSING # 33 300 0.00% 0.0		\exists																	4
-Appraisers and Assessors of Real (%) 100.00% 100.00% 0.00				æ	0	0	0	3	0	0	7				0 0	0 0	0	0	0
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CHAVOLTAGE ELECTRICIAN	13-2021 - Appraisers and Assessors of Real			%02.9	33.30%	1.60%	1.20%	61.20%		1.90%	1.50%			% 0.00%	%00.0	0.30%	0.10%	0.60%	0.30%
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Section Sect	2810 - HIGH VOLTAGE ELECTRICIAN	#	33	3	0	٥	٥	3	0	0							0	0	0
DGET ANALYSIS # 100.00% 97.30% 2.70% 7.10% 0.20% 80.30% 1.80% 7.10% 0.50% 0.50% 0.10% 0.00% <td>Percent</td> <td>% 10</td> <td></td> <td>%00.0</td> <td>0.00%</td> <td>0.00%</td> <td>0.00%</td> <td>100.00%</td> <td>0.00%</td> <td>0.00%</td> <td></td> <td></td> <td></td> <td>% 0.00%</td> <td>%00:0</td> <td>0.00%</td> <td>0.00%</td> <td>0.00%</td> <td>0.00%</td>	Percent	% 10		%00.0	0.00%	0.00%	0.00%	100.00%	0.00%	0.00%				% 0.00%	%00:0	0.00%	0.00%	0.00%	0.00%
DGET ANALYSIS # 3 1 2 0 1 2 0 <	49-9051 - Electrical Power-Line Installers an	8		7.30%	2.70%	7.10%	0.20%	80.30%	1.80%	7.10%				% 0.20%	%00.0	0.70%	0.00%	1.40%	0.00%
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- Budget Analysts				+	7	0		1	- 1	0			- 1					_1	٥
- Budget Analysts				3.33%	%99.99	0.00%	0.00%	33.33%		0.00%	0.00%		- 1					ı	0.00%
- Environmental Engineeris # 3 3 0 0 0 0 3 0 0 0 0 0 0 0 0 0 0 0 0				7.30%	62.70%	1.70%	3.60%	29.30%		3.60%	9.50%	_	- 1	% 0.10%	6 0.10%	0.20%	0.50%	0.50%	0.70%
- Environmental Engineers	Cisignal Carl Stranger County	1	1	1	,	ľ	1	1	1	1					i			ľ	•
-Environmental Engineers % 100.00% 10.00% 0.00%	VIRCINIVIENTAL ENGINEERING		2	2	2	2	2		5	٦		4				1		0	٦
ETRONICS TECHNICAL # 3 77.80% 27.20% 2.20% 0.50% 65.40% 17.80% 3.00% 1.20% 5.80% 1.90% CTRONICS TECHNICAL # 3 3 0 0 0 3 0			0.00%	%00.00	0.00%	0.00%	0.00%	ויי		0.00%	0.00%	- 1						0.00%	0.00%
CTRONICS TECHNICAL # 3 3 0 0 3 0			_	7.80%	22.20%	2.20%	0.90%	65.40%		3.00%	1.20%	- 1	- 1	% 0.10%	%00.0	0.20%	0.10%	1.10%	0.10%
- Engineering Technicians, Except © 4 100.00% 100.00%		-		(1	1	ľ	ľ	1	ľ									
- Engineering Technicians, Except © % 100.00% 100.00% 100.00% 0.00% 100.00% 0.00%			~	ກ	٥	3	٦	~	Э	٥		4	- 1					•	0
- Engineering Technicians, Except 0% 100.00% 80.90% 19.10% 6.10% 1.60% 62.30% 13.00% 50.00% 80.90% 19.10% 6.10% 1.60% 60.00% 1.60% 50.00% 100.00% 80.00% 100.0	Percent		0.00%	%00.00	0.00%	0:00%	0.00%	100.00%		0.00%	0.00%	_ 1	- 1					0.00%	0.00%
RGENCY MANAGEMENT # 2 1 1 0 0 1 0 0 1 0	17-3020 - Engineering Technicians, Except D	% 2		%06.00	19.10%	6.10%	1.60%	62.30%		5.70%	2.20%	-1	- 1	% 0.10%	%00.0	0.40%	0.10%	1.10%	0.40%
100.00% 100.		1	ſ	1	1	1	1	T	-	1								:::	ľ
% 100.00% 50.00% 0.00% 0.00% 0.00% 0.00% 50.00% 0.00%	KGENCY MANAGEMEN			7 7000	7 200	2 200	2 800	7 000	2 80	2 200 6	1000	- 1	- 1					0	٥
				0.00 0.00 0.00	50.00% 1	U.VU.70	0.00%	20.00%	U.U7%	0.UU%	20.002	- 1		%00.0	0.00%	0.00%	0.00%	0.00%	0.00%

n/a - n/a	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	00:00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
899 - ENGINEERING AND ARCHITECTURE STI#	#	2	2	10	0	0	7	-	0	0	°	0	c	c	6	c	-	76
Percent	+ -	100.00% 100.00%	100.00%	0.00%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%	0.00%	0.00%	0.00%
17-2XXX - Miscellaneous Engineers, Includir %	<u>ت</u> %	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	ıı	ш	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	-	1	1	1	1	1	†	+								ij		
850 - ELECTRICAL ENGINEERING			7	1	0	0	7	-	0	0				0	0	0	0	0
Percent	8		20.00%	20.00%	0.00%	0.00%	20.00%	20.00%	0.00%	0.00%		_		0.00%	0.00%	0.00%	0.00%	0.00%
17-2070 - Electrical and Electronics Enginee % 100.00%	- % 		91.30%	8.70%	3.60%	0.40%	72.10%	2.50%	3.50%	0.90%	10.50%	1.60%	0.10%	0.00%	0.20%	0.00%	1.20%	0.10%
28 - FNVIRONMENTAL PROTECTION SPECIAL#	#	1	-	-	c	-	+	+	10	0	٢	0	-		1	-	-	
Percent	-	100.00%	20.00%	20.00%	0.00%	0.00%	50.00%	20.00%	0.00%	0000	000	000	000	0000	2 000	2 %00	2 00 0	000
19-2040 - Environmental Scientists and Geo % 100.00%	%	100.00%	75.80%	24.10%	1.80%	%06.0	%00.69	20.60%	1.70%	1.00%				0000	0.40%	0 30%	20%	0.00%
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99 - GENERAL STUDENT TRAINEE	#	2	1	П	0	0	1	11	0	0	°	0	0	0	0	0	0	0
Percent	%	100.00%	20.00%		0.00%	%00.0	20.00%	20.00%	0.00%	0:00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
43-9199 - Office and Administrative Suppor 8 100.00%	1 % 1	100.00%	26.60%	73.40%	2.30%	2.80%	19.70%	54.70%	2.80%	8.90%		2.30%		0.10%	0.20%	0.50%	0.40%	1.20%
301 - MISCELLANEOUS ADMINISTRATION & #	-	2	2	0	0	0	2	0	0	0	0	0 0	0	0	0	0	0	0
Percent			100.00%	0.00%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
13-11XX - Other Business Operations Specia %	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	%00:0	0.00%	0.00%	0.00%	0.00%	0.00%
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3502 - LABORING	#	2	2	0	0	0	2	0	0	0	0	0	0	0	0	0	0	0
Percent		100.00% 100.00%	100.00%	0.00%	0.00%			0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
53-7062 - Laborers and Freight, Stock, and 1/%	1%	100.00%	81.20%	18.80%	12.50%	2.90%	21.50%	11.90%	13.70%	3.00%	1.40%	0.50%	0.10%	0.00%	0.70%	0.20%	1.40%	0.20%
	\dashv																	
510 - ACCOUNTING		2	0	2	0	0	0	1	0	1	0			0	0	0	0	0
Percent	%	100.00%	0.00%	100.00%	0.00%	0.00%	0.00%	20.00%	0.00%	50.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	%00:0	0.00%
13-2011 - Accountants and Auditors	%	100.00%	43.00%	27.00%	2.00%	3.10%	35.00%	42.80%	2.60%	5.30%	2.70%	4.70%	0.00%	0.10%	0.10%	0.30%	0.50%	0.70%
	\dashv	1								(8)							H	
1315 - HYDROLOGY		7	7	11	٥	0	П	17	0	0		0	0	0	0	0	0	0
Percent	8	100.00%	20.00%	20.00%	0.00%	0.00%	20.00%	20.00%	0.00%	0.00%				0.00%	0.00%	0.00%	%00:0	0.00%
19-2040 - Environmental Scientists and Geo % 100.00%	8	100.00%	75.80%	24.10%	1.80%	0.90%	%00.69	20.60%	1.70%	1.00%	2.00%	0.90%	0.00%	0.00%	0.40%	0.30%	0.70%	0.40%
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193 - ARCHEOLOGY	- 1.	7	-	-	7	9	4	1	0	0		_ [0	0	0	0	0
Percent		100.00%	20.00%	20.00%	0.00%	0.00%		20.00%	0.00%	0.00%		[0.00%	0.00%	0.00%	%00.0	0.00%
19-30XX - Miscellaneous Social Scientists,	8	0.00%	0.00%	0.00%	0.00%	0.00%	0:00%	0.00%	0.00%	0.00%	0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	#	1						+										
20 - COMMUNITY PLANNING	#	7	ਜ	0	0		7	0	0	0	٥	0	0	0	0	0	0	0
Percent	%	100.00%	100.00%	0.00%	0.00%		100.00%	0.00%	0.00%	0.00%		0.00%		0.00%	0.00%	0.00%	%00.0	0.00%
19-3051 - Urban and Regional Planners	%	100.00%	65.80%	34.20%	3.00%	1.40%	26.30%	28.40%	3.50%	2.20%	2.10%	1.70%	%00.0	0.00%	0.20%	0.00%	0.70%	0.40%
		7									- 0							
1601 - EQUIPMENT, FACILITIES, AND SERVIC#	-	ᆔ	티	0	0		П	0	0	ō	٥			0	0	0	0	0
Percent	_	100.00% 100.00%	100.00%	0.00%	0.00%		100.00%	0.00%	0.00%	0.00%	- 1			0.00%	0.00%	0.00%	%00.0	0.00%
13-11XX - Other Business Operations Specia %	8	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	1			1	1													
1640 - FACILITY OPERATIONS SERVICES	#	Ħ	ī	8		0	1	0	0	0	0	0	0	0	0	0	0	0

Nov-41 - Property, Real Estate, and Commu %	%00.0	2000	l	2000	800	800.0	2000			1							
	L		0.00%	%00:0	S 22.2		0.02%	0.00%	0.00%	%00.0	0.00%	%00.0	%00.0	%00.0	0.00%	0.00%	0.00%
				T,	 			 		100							
260 - EQUAL EMPLOYMENT OPPORTUNITY #				0	0			0	0	0	0	0	0	0	0	0	0
Percent 9	% 100.00		- 4	0.00%	0.00%	ויי	100.00%	0.00%	0.00%	0.00%	. %00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
13-1041 - Compliance Officers, Except Agrid % 100.00%	% 100.0C	ا"	47.10%	4.20%	3.50%	41.30%	34.10%	4.50%	6.90%	1.70%	1.40%	0.10%	%00:0	0.40%	0.40%	0.80%	0.60%
	 	,		1	+	1	+	+	1		+	+		1			
SOCUREMENT CLERICAL AND ASSIS	~~	╝		0	9		1	0	0	0	0	0	0	0	0	0	0
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43-3061 - Procurement Clerks	% 100.00%	36.30%	63.70%	2.80%	4.40%	28.20%	48.90%	3.00%	7.30%	1.40%	1.80%	0.20%	0.10%	0.20%	%09.0	0.40%	0.70%
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511 - AUDITING	#	1 1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0
Percent %	% 100.00%	3% 100.00%	%00:0	100.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%
13-2011 - Accountants and Auditors	% 100.00%	3% 43.00%	, 57.00%	2.00%	3.10%	35.00%	42.80%	7.60%	5.30%	2.70%	4.70%	0.00%	0.10%	0.10%	0.30%	0.50%	0.70%
														÷			
505 - FINANCIAL MANAGEMENT #	#	1 1	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0
Percent %	% 100.00%	3% 100.00%	%00.0	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
13-2099 - Financial Specialists, All Other	% 100.00%	3% 43.00%	22.00%	3.60%	2.60%	33.00%	41.00%	3.90%	6.80%	1.60%	2.60%	0.10%	0.10%	0.20%	0.20%	0.70%	0.70%
																50	
4742 - UTILITY SYSTEMS REPAIRING-OPERAT#	#	1 1	0	0	0	m	0	0	0	0	0	0	0	0	0	0	0
Percent 9	% 100.0C	3% 100.00%	%00.0	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
51-8090 - Miscellaneous Plant and System 4% 100.00%	20000	92.60%	7.40%	9.30%	0.50%	71.70%	2.30%	8.40%	1.20%	1.10%	0.10%	0.10%	0.00%	0.70%	0.10%	1.30%	0.10%
499 - BIOLOGICAL SCIENCE STUDENT TRAIN#	#	1 0	1	0	0	0	1	0	0	0	0	0	0	0	0	0	0
Percent 8	% 100.00%	%00.0 %0	, 100.00%	0.00%	0.00%	0.00%	100.00%	%00:0	%00.0	0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
19-1020 - Biological Scientists	% 100.00%	3% 55.90%	44.10%	1.90%	2.10%	47.30%	35.00%	1.20%	1.80%	4.10%	4.30%	0.00%	0.00%	0.40%	0.20%	0.90%	0.60%
318 - SECRETARY #	#	1 0	1	0	0	0	1	0	0	0	0	0	0	0	0	0	0
Percent %	% 100.00%			0.00%	%00.0	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
43-6010 - Secretaries and Administrative As 100.00%	% 100.0C	3.50%	%05'96'	0.30%	7.10%	2.50%	77.70%	0.40%	8.10%	0.20%	1.80%	0.00%	0.10%	0.00%	0.60%	0.00%	1.30%
							L										
326 - OFFICE AUTOMATION CLERICAL AND 4#	#		न	o	0	0	H	0	0	0	0	0	0	0	0	0	0
Percent %	% 100.00%	%00.0	100.00%	0.00%	0.00%		100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	%00:0	0.00%
	% 100.00	- 1	93.00%	0.70%	7.20%	4.50%	905.99	1.00%	14.40%	0.50%	7.90%	0.00%	0.10%	0.00%	%09.0	0.10%	1.40%
П							\dashv										
561 - BUDGET CLERICAL AND ASSISTANCE #	**		F	0	0		T	0	ō	0	0	0	0	0	0	0	0
Percent % 100.00%	% 100.00		٠.١	0.00%	0.00%	7	100.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
43-3031 - Bookkeeping, Accounting, and Au 9	% 100.00	3% 10.60%	89.40%	1.10%	5.70%	7.30%	73.20%	1.20%	6.20%	0.70%	2.70%	0.00%	0.10%	0.00%	0.50%	0.10%	1.00%
	\downarrow				+	t.	\dashv										
URITY ADMINISTRATION	**	1		0		٦	0	0	0	0	0	0	0	0	0	0	0
Percent %	200.00	퓌		0.00%		100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	%00.0	0.00%	%00.0	0.00%	0.00%	0.00%
13-11XX - Other Business Operations Specia%	% 0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	%00.0	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%
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DEPARTMENT OF THE ARMY US ARMY CORPS OF ENGINEERS NEW ENGLAND DISTRICT 696 VIRGINIA ROAD CONCORD MA 01742-2751

CENAE-ZC

19 July 2017

DISTRICT COMMANDER'S POLICY MEMORANDUM #001

SUBJECT: Equal Employment Opportunity

- 1. Purpose: The purpose of this memorandum is to provide policy and general information about the Equal Employment Opportunity Program.
- 2. Applicability: This memorandum applies to all personnel employed by the U.S. Army Corps of Engineers, New England District.

3. References:

- a. AR 690-12, Equal Employment Opportunity and Affirmative Action.
- b. AR 690-600, Equal Employment Opportunity Discrimination Complaints.

4. Policy:

- a. The New England District fully supports and enforces U.S. Army Equal Employment Opportunity (EEO) and Affirmative Action/Employment Program policy. Army EEO policy mandates equal opportunity and treatment for all employees and applicants for employment without regard to race, color, religion, sex (gender identity, sexual orientation, sexual harassment, pregnancy), national origin, age (40 and older), genetic information, physical and/or mental disability, reprisal or when engaging in protected activities. Unlawful discrimination based on any of these reasons is prohibited.
- b. All leaders shall foster a positive work environment which is free of any and all forms of discrimination and in which EEO is the norm. Leaders shall address issues of discrimination, unfair treatment, and consideration of others, and shall foster transparent communication within the organization. To reinforce this commitment, managerial and supervisory performance objectives shall include specific EEO program progress and achievements.

CENAE-ZC

SUBJECT: Equal Employment Opportunity

- c. Leaders at all levels shall apply the EEO principles to all personnel policies and practices, or actions affecting employment. Leaders must make selections for training and career development programs, merit promotion actions, awards, and other types of recognition and personnel actions in accordance with sound personnel management practices.
- d. The EEO complaint processing system is available to all New England District employees. Leaders shall insure that EEO complaints are addressed without any form of intimidation or reprisal. Employees who believe they are the subject of unfair and/or unequal treatment should first address their complaint with their supervisor. If the supervisor is unable or unwilling to remedy the problem, or if an employee does not feel comfortable discussing the matter with their supervisor, the employee should contact Ms. Jacqueline DiDomenico, EEO Manager, at (978) 318-8448 for assistance.
- e. We encourage all members of the New England District team to strive for, achieve and maintain a positive workplace environment. Together we best serve the people of New England and the Nation through a workplace imbued with character in which we respect each other, accept diversity, and accomplish our mission by passionately delivering superior results.

WILLIAM M. CONDE

COL, EN Commanding



DEPARTMENT OF THE ARMY US ARMY CORPS OF ENGINEERS NEW ENGLAND DISTRICT 696 VIRGINIA ROAD CONCORD MA 01742-2751

CENAE-ZC

19 July 2017

DISTRICT COMMANDER'S POLICY MEMORANDUM #003

SUBJECT: Sexual Harassment/Assault Prevention and Response Program (SHARP)

- 1. Purpose. To provide policy and general information about the Sexual Harassment/Assault Response and Prevention (SHARP) Program.
- 2. Applicability. This policy applies to all personnel employed by the U.S. Army Corps of Engineers, New England District (NAE).

3. References:

- a. Department of Defense Directive 6495.01, Sexual Assault Prevention and Response (SAPR) Program, 30 April 2013.
- b. Department of Defense Directive 6495.02, Sexual Assault Prevention and Response (SAPR) Program Procedures, 28 March 2013.
- c. AR 600-20, Army Command Policy, 18 March 2008: Rapid Action Revision (RAR) 20 September 2012.
- d. HODA EXORD 221-12-2012, Sexual Harassment/Assault Response and Prevention (SHARP) Program Synchronization Order.
- 4. Policy. As District Commander, I am personally committed to maintaining a work environment free of sexual harassment and sexual assault. Each individual deserves the right to be treated with dignity and respect. Inappropriate or criminal behaviors undermine the integrity and mission of the District. Mandatory SHARP training educates our workforce about what constitutes sexual harassment and sexual assault and includes information on actions to take.

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SUBJECT: Sexual Harassment/Assault Prevention and Response Program (SHARP)

5. Responsibilities. Prevention and reporting of sexual harassment and sexual assault is the responsibility of all employees and leadership. However, managers and supervisors have the unique responsibility of guaranteeing a work environment free from sexual harassment and sexual assault. Supervisory officials will ensure that their subordinates understand the consequences of such behavior and the importance of promptly notifying appropriate officials of incidents perceived to be in violation of this policy. Supervisory officials will effectively deal with all reports of sexual harassment or sexual assault and report it to their superiors and the Equal Employment Opportunity Office. They will also demonstrate sensitivity and urgency during the investigation of such events. Additionally, supervisors will ensure that no retaliatory action is taken against those reporting sexual harassment or sexual assault.

WILLIAM M. CONDE

COL, EN Commanding



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OFFICE OF COUNSEL	•	ACE.IT		EXT 286	CENAE-OP		EXT 274	CENAE-EM
KILLMAN, RYAN CHIEF			386	Page 31		••••	Page 14	
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EXECUTIVE OFFICE - NEW ENGLAND

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U.S. ARMY ENGINEER DISTRICT

EXECUTIVE OFFICE

NEW ENGLAND DISTRICT

NEW ENGLAND

SAFETY & OCCUPATIONAL HEALTH OFFICE

HARVEY, SHEILA	EXT 504
SUPR SAFETY & OCC HEALTH SPEC	GS-13
02 SAFETY & OCC HEALTH SPEC	GS-09/12
01 OFFICE SUPPORT ASSIST	GS-07
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SECURITY AND LAW ENFORCEMENT	RCEMENT
MAYNARD, TIMOTHY SECURITY SPECIALIST	EXT 467 GS-12
01 SECURITY SPECIALIST	60-S9
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PUBLIC AFFAIRS OFFICE

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KEELER, JOHN	EXT 128
SUPV FINANCIAL MANAGER	GS-14
01 ACCOUNTANT	GS-13
01 FINANCIAL MGT ANALYST	GS-12

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FINANCE AND ACCOUNTING BRANCH

BALIDY-PATTERSON KIMBERLY	EXT 077
ACCOUNTING OFFICER	LAI 0/7
ACCOON TING OFFICER	65-13
02 ACCOUNTANT (VACANT)	GS-11
03 FINANCIAL MGT ANALYST	GS-07/12
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BUDGET/MANPOWER/MGMT BRANCH

RUSSO, MICHAEL	EXT 822
BUDGET OFFICER	GS-13
01 BUDGET ANALYST	GS-12
01 MGMT ANALYST	GS-12
01 BUDGET ANALYST	GS-11

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CIVILIAN PERSONNEL ADVISORY CENTER (CPAC)

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FINLEY, DANIEL IT-CHIEF	EXT 014 GS-14
01 IT OPERATIONS OFFICER 01 VISUAL INFORMATION PROGRAM MANAGER 01 INFORMATION ASSURANCE SECURITY OFFICER 01 VISUAL INFORMATION SPEC 01 VISUAL INFORMATION MGMNT SPEC 02 SYSTEM ADMINISTRATOR 01 PC TECHNICIAN 03 PC SUPPORT TECHNICIAN	GS-13 GS-12 GS-11 GS-09 CTR CTR

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OFFICE OF COUNSEL

KILLMAN, RYAN	EXT 292
SUPV ATTORNEY	GS-15
02 GENERAL ATTORNEY	GS-14
01 GENERAL ATTORNEY	GS-13
02 ATTORNEY-ADVISER (GENERAL)	GS-13
02 ATTORNEY-ADVISOR (GENERAL)	GS-12
01 PARALEGAL SPEC	GS-07/11
01 LEGAL ASSISTANT (VACANT)	GS-5/7
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LOGISTICS DELIVERY POINT

EXT 432 GS-12	GS-11 GS-07 GS-07
CLOTZ, ANDREA DISTRICT LOG MGMT SPEC	01 LOG MGMT SPEC 01 SUPPLY TECH 01 TRANSPORTATION TECH

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PROGRAMS/PROJECT MANAGEMENT DIVISION

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MORIN, GARY SUPV PROGRAM MGR	EXT 232 GS-14
01 PROJECT MGR	GS-13
04 PROJECT ENGR	GS-13
01 CIVIL ENGR	GS-13
02 PHYSICAL SCIENTIST	GS-13

GS-14

EXT 072

ANDERSON, JR, MARK J

PROGRAM MGR

GS-13 GS-13 **GS-13 GS-13**

03 PROJECT MGR 03 PROJECT ENGR

01 GENERAL ENGR 01 PHYSICAL SCIENTIST

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CIVIL WORKS / IIS PROJECT MGT	GENDRON, WENDY C.	01 PROJECT ENGR	Е6Н0105
BRANCH	PROGRAM MGR	02 BIOLOGIST	

HARRINGTON, JANET*	EXT 620
SUPV PROGRAM MGR	GS-14
02 PROGRAM ANALYST	GS-13
01 PROGRAM ANALYST	GS-12
01 SECRETARY (OA)	GS-07
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CUTTER, MARK SUPV CIVIL ENGR	EXT 776 GS-13	
01 CIVIL ENGR 01 PHYSICAL SCIENTIST 01 CIVIL ENGR 01 ENGR TECH (CIVIL)	GS-13 GS-13 GS-12 GS-12	

DALY, GAELEN	EXT 585
SUPV REALTY SPECIALIST	GS-14

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EXT 274	SCHAFER, DAVID

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E6L0310	CENAE-EDD	(VACANT)	6S-09/GS-11	01 ELECTRICAL ENGR (VACANT)		02 SURVEY TECH 04 SURVEY TECH	GS-08 GS-07
		E6L0340 CENAE-EDD	:-EDD	E6L0350	CENAE-EDD	01 SURVEY AID	GS-04

GS-13 GS-13 GS-12 GS-12 **GS-13** CENAE-EPG **EXT 785 CHEMISTRY / RISK ASSESSMENT SECTION** 01 ENVIRONMENTAL ENGR 01 CHEMIST (VACANT) SUPV GEOLOGIST 01 GEOLOGIST 02 BIOLOGIST LEWIS, DION 03 CHEMIST E6L0450 **GS-13 GS-13 GS-12 GS-13 EXT 345** GS-09/GS-12 CENAE-EPG **EXT 433 GS-14** CENAE-EPG **ENGINEERING BRANCH GEO-ENVIRONMENTAL GEOLOGY SECTION** 01 PHYSICAL SCIENTIST (HYDRO) ORIO, MARYELLEN SUPV GEN ENGR SCHMIDT, ROSEMARY SUPV GEOLOGIST E6L0400 04 GEOLOGIST 04 GEOLOGIST 01 GEOLOGIST E6L0430 GS-13 GS-13 **GS-13 EXT 130 GS-13 GS-12 GS-12 GS-12 GS-12 GS-12** CENAE-EPG **ENVIRONMENTAL ENGINEERING SECTION** 01 GEN PHYSICAL SCIENTIST **01 ENVIRONMENTAL ENGR** 01 ENVIRONMENTAL ENGR 01 INTRDIS CIVIL ENGR **01 PHYSICAL SCIENTIST** ACONE, DEBORAH E SUPV CIVIL ENGR 03 CIVIL ENGR 03 GEOLOGIST 01 CHEMIST E610440

GS-13

VATER RESOURCES	ANCH
GEOTECHNICAL / W	BRAI

BACHAND, MICHAEL	EXT 075
SUPV CIVIL ENGR	GS-14
01 CIVIL ENGR	GS-13
01 CIVIL ENGR (GEOTECHNICAL)	GS-13
E6L0500 CE	CENAE-EDW

GEOTECH ENGINEERING SECTION

RESERVOIR REGULATION SECTION

ે જ	VAGHAR, SIAMAC SUPV CIVIL ENGR	EXT 133 GS-13
2	01 CIVIL ENGR (GEOTECH)	GS-13

GS-13

03 CIVIL ENGR 08 CIVIL ENGR (GEOTECH) 02 CIVIL ENGR (GEOTECH) 02 MECHANICAL ENGR

GS-12 GS-12 GS-11 GS-11 GS-10 GS-10

01 CIVIL ENGR 02 ENGR TECH (CIVIL) 02 STUDENT TRAINEE (ENG)

E6L0540

CENAE-EDW

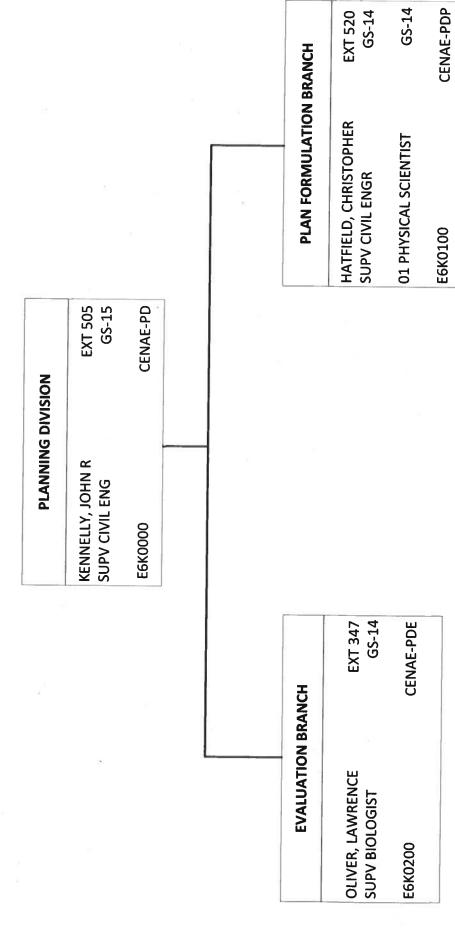
WATER MANAGEMENT SECTION

GS-12 GS-12 GS-11 **GS-13 EXT** 091 SUPV CIVIL ENGR(HYDRAULICS) 07 CIVIL ENGR (HYDRAULICS) 01 CIVIL ENGR (HYDRAULICS) 02 HYDRAULIC ENGR **EKHOLM, KRISTINA**

CENAE-EDW

E6L0510

			TECHNICAL SUF	TECHNICAL SUPPORT BRANCH		8
		<u> </u>	LACROIX, GARY SUPV ENVRONMENTAL ENGR	EXT 252 AL ENGR GS-14		
		<u>.</u>	E6L0100	CENAE-EDT		
			z			
5						
COST ENGINEERING SECTION	NOIT	TECH LEAD SUPPORT	PORT BRANCH	A/E COORDINATOR	NATOR	MANAGEMENT SUPPORT
GAETA, JEFFREY SUPV CIVIL ENGR	EXT 438 GS-14	03 CIVIL ENGR 01 ELECTRICAL ENGR	GS-13 GR GS-13	AZMY, EHAB A/E COORDINATOR	EXT 028 GS-13	ATKINS, ALI EXT 698 ADMINISTRATIVE OFFICER GS-12
01 VALUE ENG OFFICER 01 GEN ENGR 03 CIVIL ENGR	GS-13 GS-12 GS-12		э я т			02 BUDGET ANALYST GS-09 01 OFFICE AUTO ASST. GS-07
E6L0110 CEN	CENAE-EDT	E6L0100	CENAE-EDT	E6L0100	CENAE-EDT	10-50 (INICAN) 0104 JOHN 10-10
						ESLUIZO CENAE-EDT



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OLIVER, LAWRENCE SUPV BIOLOGIST E6K0200 CE

EXT 347 GS-14

CENAE-PDE

ENVIRONMENTAL RESOURCES & MARINE PROGRAMS SECTION

MACKAY, JOSEPH
SUPV ECOLOGIST
GS-13
01 BIOLOGIST
01 ECOLOGIST
01 MARINE BIOLOGIST
03 ENV RESOURCE SPEC
01 ENV RESOURCE SPEC
01 STUDENT TRAINE
GS-11
01 STUDENT TRAINE

CENAE-PDE

E6K0210

ENVIRONMENTAL & CULTURAL RESOURCES SECTION	ULTURAL
COTE, JANET SUPV BIOLOGIST	EXT 728 GS-13
01 ARCHAEOLOGIST 01 ARCHAEOLOGIST 01 ECOLOGIST 01 MARINE BIOLOGIST 03 ENV RESOURCE SPEC	GS-13 GS-12 GS-12 GS-12 GS-12
E6K0220	CENAE-PDE

PLAN FORMULATION BRANCH	RANCH
HATFIELD, CHRISTOPHER SUPV CIVIL ENGR	EXT 520 GS-14
E6K0100	CENAE-PDP

HABEL, MARK EXT 871
GS-14
E6K0100 CENAE-PDP

NAVIGATION, COASTAL & ENVIRONMENTAL PLANNING SECTION

VACANT SUPV PHYSICAL SCIENTIST	EXT GS-13
01 BIOLOGIST 01 CIVIL ENGR 01 PHY SCI (REGIONAL PLAN) 01 HYDROLOGIST 01 BIOLOGIST	GS-13 GS-13 GS-13 GS-13
Е6К0110	CENAE-PDP

FLOOD RISK MANAGEMENT, ECONOMICS & GIS SECTION	, ECONOMICS
KAMMERER-CODY, DENISE SUPV BIOLOGIST	EXT 105 GS-13
01 ECONOMIST 02 PHYSICAL SCIENTIST 01 HYDROLOGIST 02 ECONOMIST 01 GENERAL BIOLOGY SCI	GS-12 GS-12 GS-07/ GS-12 GS-07/ GS-12
E6K0120	CENAE-PDP

			REGULATORY DIVISION	/ DIVISION			
		TURLEY, TAMMY REG PRGM MNGR	AMMY I MNGR	EXT 174 GS-15	4 2		
		E6R4000		CENAE-RD	Ω		
			12		1		
	1				12		
POLICY ANALYSIS BRANCH	5	PERMITS AND ENFOR BRANCH A	CEMENT -	PERMITS AND ENFORCEMENT – BRANCH B	B B	PERMITS AND ENFORCEMENT – BRANCH C	RCEMENT -
DESISTA, ROBERT J SUPV COM PLANNER	EXT 879 GS-14	NEWMAN, BARBARA SUPV BIOLOGIST	EXT 515 GS-13	KOTELLY, KEVIN R SUPV CIVIL ENGR	EXT 703 GS-13	DELGIUDICE, FRANK SUPV CIVIL ENGR	EXT 832 GS-13
E6R4100 CENA	CENAE-RDP	E6R4200 CI	ENAE-RDA	E6R4300	CENAE-RDB	E6R4400	CENAE-RDC

DESISTA, ROBERT J SUPV COM PLANNER 01 ECOLOGIST 01 PHYSICAL SCIENTIST 02 BIOLOGIST 02 BIOLOGIST 01 GENERAL PHYSICAL SCIENTIST 01 BUDGET ANALYST (VACANT) 03 BUDGET ANALYST (VACANT)	POLICY ANALYSIS BRANCH	S BRANCH
	DESISTA, ROBERT J SUPV COM PLANNER	EXT 879 GS-14
	01 ECOLOGIST 01 PHYSICAL SCIENTIST 01 ENVIRONMENTAL ENGINE 02 BIOLOGIST 01 GENERAL PHYSICAL SCIENT	GS-13 GS-13 ER GS-12 IST GS-12 T) GS-09
E6R4100 CENAE	E6R4100	CENAE-RDP

PERMITS AND ENFORCEMENT - BRANCH A	- BRANCH A
NEWMAN, BARBARA SUPV BIOLOGIST	EXT 515 GS-13
03 BIOLOGIST 01 ENV SCIENTIST 01 ECOLOGIST 01 GEN BIOLOGICAL SCIENTIST 01 BIOLOGIST 01 GEOLOGIST	GS-12 GS-12 GS-12 GS-12 GS-11
E6R4200	CENAE-RDA

PERMITS AND ENFORCEMENT – BRANCH B

01 PHYSICAL SCIENTIST	GS-12
01 BIOLOGIST	GS-12
01 BIOLOGIST (VACANT)	GS-12
02 ENV SCIENTIST	GS-12
01 REGULATORY PGM MGR	GS-12
02 BIOLOGIST	GS-07/GS-11
01 GEOLOGIST	GS-09/GS-11
01 REGULATORY PGM ASSISTIANT	GS-06/GS-07
	d
E6R4300	CENAE-RDB
,	

01 LEAD GEN PHYS SCIENTIST	GS-13
02 ENV PROTECTION SPEC	GS-12
01 BIOLOGIST	GS-12
02 BIOLOGIST	GS-11

MAINE PROJECT OFFICE

PERMITS AND ENFORCEMENT – BRANCH C

DELGIUDICE, FRANK SUPV CIVIL ENGR	EXT 832 GS-13
01 ENV SCIENTIST 01 CIVIL ENGR 01 PHYSICAL SCIENTIST 01 BIOLOGIST 01 REGULATORY PROGRAM ASST	GS-12 GS-12 GS-11 GS-11
E6R4400	CENAE-RDC

VERMONT PROJECT OFFICE

01 PHYSICAL SCIENTIST	GS-12
01 ENVIRONMENTAL SCIENTIST	GS-12
01 REGULATORY PROJ MGR	GS-11
01 ECOLOGIST	GS-07/11

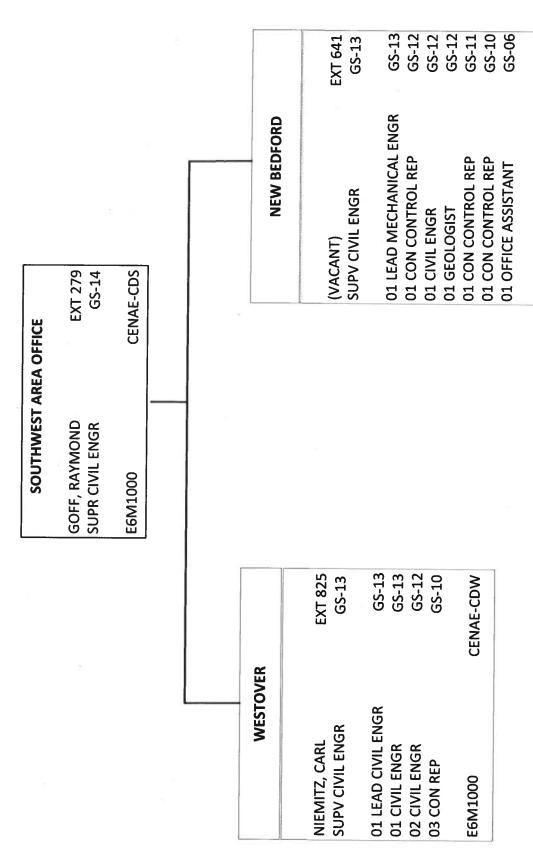
CECT-NAE-B **BUSINESS OVERSIGHT BRANCH** 01 MGT & PRGM ASST (VACANT) PROCUREMENT ANALYST 01 PROCUREMENT TECH CARNEY, TINA E6P0300 **GS-14 EXT 159** CECT-NAE **GS-11** CECT-NAE-P GS-09/ GS-11 **GS-12** GS-07/ GS-11 EX **CONTRACTING DIVISION(NCO)** PURCHASE BRANCH WINSTON-VINCUILLA, SHEILA SUPV CONTRACT SPEC LEAD CONTRACT SPEC 01 CONTRACT SPEC 01 CONTRACT SPEC 01 CONTRACT SPEC E6P0000 VACANT E6P0200 GS-13 GS-12 01 CONTRACT SPEC (VACANT) GS-07/GS-12 GS-09/ GS-12 CECT-NAE-C **GS-13 EXT** 699 **CONTRACTS BRANCH** SUPV CONTRACT SPEC 01 CONTRACT SPEC 03 CONTRACT SPEC **02 CONTRACT SPEC** KIDD, JESSICA E6P0100

GS-11 GS-09

GS-13 EXT 268

		CONSTRUCTION DIVISION	DIVISION	
		DOLAN, SEAN SUPV CIVIL ENGR	EXT 079 GS-15	
		JOHNSON-BATTISTA, CHRISTINE* SUPV CIVIL ENGR E6M1000	SISTINE* EXT 125 GS-14 CENAE-CD	
SOUTHWEST AREA OFFICE		CONSTRUCTION SUPPORT BRANCH	ORT BRANCH	NORTHEAST AREA OFFICE
GOFF, RAYMOND SUPR CIVIL ENGR	EXT 279 GS-14	MANGELSON, NATHAN SUPR CIVIL ENGR	EXT 245 GS-13	JOHNSON-BATTISTA, CHRISTINE* EXT 125 SUPR CIVIL ENGR
01 ADMIN OFFICER (VACANT) GS-07/ GS-09	60-S9 /L	01 CIVIL ENGR (VACANT) 01 ENGR TECH (CIVIL)	GS-13 GS-11	:R GS-07/
E6M1000 CE	CENAE-CDS	E6M1000	CENAE-CDS	E6M1000 CENAE-CDS

GS-07/09 DA INTERN PROGRAM 04 DA INTERN



CENAE-CDN

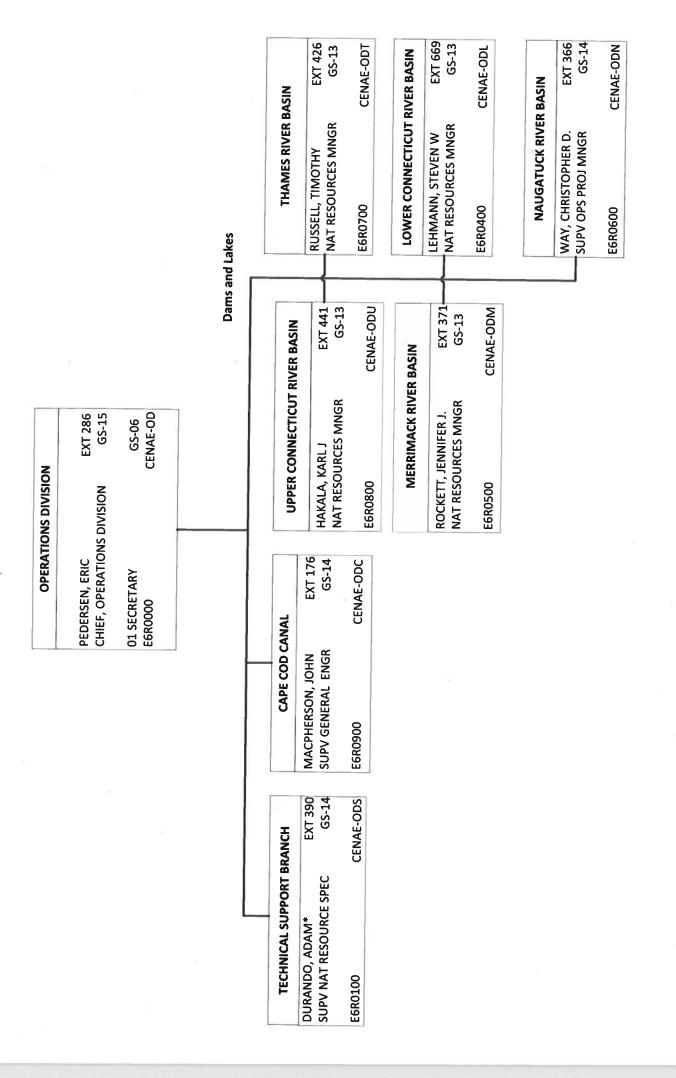
E6M1000

GS-13 GS-12 GS-11 GS-11 GS-10 GS-09

CENAE-CDH

E6M1000

GS-13



DURANDO, ADAM SUPV NAT RESOURCE SPEC GS-14 01 SAFTEY & OCC HEALTH SPEC GS-12 01 PROGRAM MGR GS-12 01 NAT RESOURCES SPEC GS-11 01 ENGR TECH (CIVIL) E6R0100 CENAE-ODS

		CAPE CO	CAPE COD CANAL		
		MACPHERSON, JOHN SUPV CIVIL ENGR	EXT 176 GS-14		
		MAZZOLA, JOESEPH ASSIST. CANAL MANAGER	EXT 545 GS-13		
		01 LEAD CIVIL ENGINEER 01 GEN ENGINEER (VACANT)			ri T
ELECTRICAL AND ELECTRONICS SHOP	ЗНОР	01 ADMIN OFFICER 01 OFFICE ASSISTANT	GS-11 GS-06	MARINE OPERATIONS SECTION	NO
STEUERWALD, GEOFFREY M. SUPV ELECTRONIC TECH	EXT 654 GS-12	E6R0900	CENAE-ODC	MELLO, RANDAL MARINE OPS OFFICER	EXT 548 GS-12
02 ELECTRONICS TECH	GS-11			— 01 MARINE FAC AND EQUIP SPEC	GS-11
01 ENGR TECH (ELECTRICAL)	GS-11			01 ENGR PATROL BOATS	XH-10
O1 RAILROAD BR OPERS OFFICER O3 HIGH VOI TAGE EI ECTRICIANS	65-11 WG-10			04 SMALL CRAFT OPER	XH-07
01 HIGH VOLTAGE ELEC (VACANT)	WG-10			02 SMALL CRAFT OPER 02 SMALL CRAFT OPER (VACANT)	XH-06
01 RAILROAD BR MAINT WORKER	WG-08			02 DECKHAND	XF-06
	CENAE-ODC			02 STUDENT TRAINEE (DECKHAND)	XH-03
TRAFFIC CONTROL SECTION	_			EORUSSU	CENAE-ODC
MULVEY, BRIAN	EXT 538	N .		FOX POINT HURRICANE BARRIER	RIER
LEAD INAFFIC CONTROLLER	65-12			— 01 MAINTENANCE WORKER	WG-08
06 MARINE TRAFF CONTROLER E6R0920	GS-11			E6R0964	CENAE-ODC
			20		
RESOURCE MANAGEMENT SECTION	NOIL			FACILITIES SECTION	
		72		CHU, PHOEBE	EXT 511
BREEN, MICHELE	EXT 636			SUPV CIVIL ENGR	GS-12
PARK MANAGER	GS-12			01 ENV RESOURCES SPEC	GS-11
01 NAT RESOURCE SPEC (RANGER)	GS-11	NEW BEDFORD HURRICANE BARRIER	RRICANE BARRIER	01 FACILITY OPS SPEC 01 ENGR TECH (CIVIL) (VACANT)	GS-11 GS-09
02 PARK RANGER	65.00			01 BUDGET TECH	GS-08
E SPEC (RANGER) NEE (PR)	62-63 62-03/68-05	VACANT FLOOD CONTROL PM	PHONE: 508-994-4243 GS-08	01 MAINTENANCE MECH (MVO) 01 MAINTENANCE WORKER 02 MAINTENANCE WORKER	WG-09 WG-08
E6R0970	CENAE-ODC	01 MAINTENANCE WORKER		E6R0980	CENA
		E6K0962	CENAE-ODC		

			UPPER CONNECTICUT RIVER BASIN PERKINSVILLE, VT	RIVER BASIN		
	(SQ)		HAKALA KARL SUPV OPS PROJECT MGR	EXT 411 GS-13		
			01 ENV PROTECTION SPEC 01 FLOOD CONTROL MGR 01 ADMIN OFFICER 01 BASIN ASSISTANT	GS-11 GS-11 GS-10 GS-06		
			E6R0800	CENAE-ODU		
	BALL MOUNTAIN OFFICE (Ball Mountain Lake, Townshend Lake)	FFICE lend Lake)	a a		NORTH SPRINGFIELD OFFICE (North Springfield Lake)	
	BERKNESS, DALE H SUPV NAT RESOURCE MGR	EXT 459 GS-12			FARNSWORTH, JASON EXT 456 01 NAT RESOURCE SPEC (RNGR) GS-11	
	01 PARK RANGER 03 NAT RESOURCE SPEC 05 STUDENT TRAINEE (PR)	GS-09 GS-09 GS-03/GS-05			01 NAT RESOURCE SPEC (RNGR) GS-09 02 STUDENT TRAINEE (PR GS-03/GS-05	585
	02 LABORER	WG-03			E6R0830 CENAE-ODU	
	EOKUSIU	CENAE-ODO			OTTER BROOK DESICE	
	NORTH HARTLAND OFFICE (North Hartland Lake, Union Village Dam)	JFFICE illage Dam)			(Otter Brook Lake, Surry Mountain Lake)	
•	MORSE, HEATHER L	EXT 469			ASSENG, JOHN E EXT 481 SUPV PARK RANGER GS-12	
	SUPV NAT RESOURCE MGR 01 PARK RANGER 01 PARK RANGER	GS-12 GS-09 GS-09 GS-07			03 NAT RESOURCE SPEC GS-09 01 PARK RANGER GS-07 01 MAINTENANCE WRKR (SEASONAL) WG-08 03 STUDENT TRAINEE (PR) GS-03/GS-05 01 LABORFR	
	02 LABORER	62-63/50-65			CENA	S. 1855
	E6R0820	CENAE-ODU	DAGF 25			

() GS-09 () GS-05 GS-03/GS-05

01 NAT RESOURCE SPEC (RNGR)
02 NAT RESOURCE SPEC (RNGR)
03 STUDENT TRAINEE (PR)

	LOWER CONNECTICUT RIVER BASIN ROYALSTON, MA	
	LEHMANN, STEVE EXT 669 NATURAL RESOURCES MGR GS-13	63
	01 ENV RESOURCE SPEC GS-11 01 FLOOD CONTROL MGR GS-11 01 ADMIN OFFICER GS-10	11
	E6R0400 CENAE-ODL	70
LITTLEVILLE PROJECT OFFICE (Knightville Dam, Litteville Lake)		TULLY LAKE PROJECT OFFICE (Tully Lake, Birch Hill Dam)
COLEMAN, MATTHEW S. EXT 846		
SUPV. PARK MANGER GS-12		MANGUM, JEFFREY C EXT 282 SUPV NAT RESOURCE SPEC GS-12
01 NAT RESOURCE SPEC (RNGR) GS-11 02 NAT RESOURCE SPEC (RNGR) GS-09 03 STUDENT TRAINEE (PR) GS-03/GS-05		03 PARK RANGER 03 STUDENT TRAINEE (PR) GS-03/GS-05
E6R0430 CENAE-ODL		E6R0440 CENAE-ODL

BARRE FALLS PROJECT OFFICE (Barre Falls Dam)	T OFFICE
KOZIOL, ZACHERY	EXT 265
01 NAT RES SPEC	GS-11
01 NAT RESOURCE SPEC	GS-09
02 STUDENT TRAINEE (PR)	GS-03/GS-05
E6R0410	CENAE-ODL

				COLEBROOK RIVER OFFICE (Colebrook River Lake)	HALUCHAK JOHN	SPEC (RNGR)	OT PARK RANGER	01 MAINTENANCE WRKR (SEASONAL) WG-08	E6R0610 CENAE-ODN	THOMASTON OFFICE (Thomaston Dam, Northfield Brook Lake)		SUPV NAT RESOURCES SPEC GS-12	01 NAT RESOUCE SPEC 01 MAINTENANCE WRKR (SEASONAL) WG-08 02 STUDENT TRAINEE (PR) GS-03/GS-05	E6R0630 CENAE-ODN
BASIN	EXT 366 GS-13	GS-11 GS-11 GS-10	CENAE-ODN											1.0
NAUGATUCK RIVER BASIN MIDDLEBURY, CT	WAY, CHRISTOPHER SUPV OPS PROJECT MGR	01 ENV PROTECTION SPEC 01 FLOOD CONTROL MGR 01 ADMIN OFFICER	E6R0600											
	9			BLACK ROCK LAKE OFFICE	OJ NAT BESOLIBGE SBEC	OONCE SPEC	01 STUDENT TRAINEE (PR) GS-03/GS-05	CENAE-ODN	HOP BROOK LAKE OFFICE (Hop Brook Lake, Hancock Brook Lake, Stamford	ier)	ERRICO-TOPOLSKI, DIANA J EXT 370 _F SUPV NAT RESOURCE MGR GS-12	NNGER GS-09	02 NAT RESOURCE SPEC (RNGR) GS-09 01 PARK RANGER 01 MAINTENANCE WORKER WG-08 05 STUDENT TRAINEE (PR) GS-03/GS-05	CENAE-ODN
				a	O1 NAT DE	01 NAT RES	01 STUDEN	E6R0670	H (Hop Broo		ERRICO-TO SUPV NAT	01 PARK RANGER	02 NAT RESOURC 01 PARK RANGER 01 MAINTENANCI 05 STUDENT TRAI	E6R0620

		THAMES RIVER BASIN OXFORD, MA	NIS		
		RUSSELL, TIMOTHY SUPV PARK MGR	EXT 426 GS-13		
		01 NAT RESOURCEC SPEC 01 FLOOD CONTROL MGR 01 ADMIN OFFICER	GS-11 GS-11 GS-10	9	
BUFFUMVILLE OFFICE	ICE	E6R0700	CENAE-ODT		
GILES, NICOLE	EXT 411			WEST HILL OFFICE (West Hill Dam, Charles River NVS, Woonsocket Flood Damage Reduction Project)	oonsocket Flood
SUPV NAT RES MGR	GS-12			ZANCA, JOSEPH L. SUPV PARK MGR	EXT 419
01 PARK RANGER 02 NAT RESOURCE SPEC (RNGR) 01 PARK RANGER 03 STUDENT TRAINEF (PR)	(5.03/65-05 (5.03/65-05			04 PARK RANGER 02 STUDENT TRAINEE (PR)	GS-03 GS-03 GS-03
E6R0710	CENAE-ODT			E6R0730	CENAE-ODT
EAST BRIMFIELD OFFICE	FICE			WEST THOMPSON OFFICE (West Thompson Lake, Mansfield Hollow Lake)	FICE Hollow Lake)
(East Brimfield Lake, Conant Brook Dam, Westville Lake)	Dam, Westville		2	GREENOUGH, EDWARD P	EXT 554
BEECHER, KEITH W 01 PARK MANAGER	EXT 405 GS-12			PARK MGR	GS-12
01 PARK RANGER 02 NAT RESOURCE SPEC (RNGR)	GS-09 GS-09 GS-03/GS-05		B	02 PARK RANGER 01 NAT RESOURCE SPEC (RNGR) 03 STUDENT TRAINEE (PR)	GS-09 GS-03/GS-05
E6R0720	CENAE-ODT		*	E6R0740	CENAE-ODT
		PAGF 39			